

The Hashemite Kingdom of Jordan

Central Electricity Generating Company

(CEGCO)

Annual Report

2011



His Majesty
King Abdullah II Bin Al Hussein



H.R.H Crown Prince
Hussein bin Abdullah II

Contents

• Chairman's Address	8
• CEO Address	9
• Report of Board of Directors	10
- Members of the Board of Directors	11-21
- Senior Executive Management	22-27
- Shareholders	28
- Company's Competition Status	28
- Major Suppliers and Major Clients	29
- Governmental Protection & Privileges	29
- Quality	29
- Organization Structure	30
- Man power and Training	31-36
- Company Risks	37
- CEGCO's Achievements in 2011	37-40
- Significant Statistics	40
- Performance Indicators	41
- Power Stations Performance Indicators	42-45
- Generated Electrical Energy	46
- Sold Electrical Energy	47
- Internal Electrical Energy Consumption	48-49
- Power Stations Fuel Consumption	50
- Installed Capacity of Operating Power Stations in Electrical System	51-52
- Loads of Electrical System	53-54
- Profit & Loss	55
- Analysis of the Financial Status	55-56
- Future Developments & Future Plans	56
- Auditing Fees	56
- Securities Owned by the Members of Board of Directors	57
- Benefits and Remunerations Received by the BoD	58
- Benefits and Remunerations Received by the Executive Management	59
- Donations	60-62
- Environment	63
- Local Community	63-64
- Financial Statements	65-98
- Declarations	99-100



A.1 Chairman Address

Dear shareholders,

CEGCO has witnessed in 2011 a transition phase as a result of the acquisition of the global company ACWA Power, a share of Jordan Dubai Capital from the ownership of CEGCO (CEGCO) and starting from the middle of this year's a comprehensive review of the company's operational and financial systems, aiming to promote the company's activities to better levels, has been conducted. Moreover, during this year, CEGCO proved its strong ability to overcome all the challenges that encountered it, where the annual report of 2011 was the best proof of the flexibility the company enjoys in the light of the difficult circumstances, herein under an overview of the range of achievements, successes and activities of the company, that have been organized during the past year, in addition to the most important future action plans during 2012.

In addition, 2011 has witnessed growing and unprecedented demand on electricity in the kingdom, which formed a real challenge reflected the directions of the CEGCO to meet the challenges and deal with them efficiently, and that by focusing on the investment aspect in its human resources, equipment, and tools, as well as enhancing the readiness of the company and upgrading the efficiency and reliability of its subordinate power stations.

Moreover, the increase in the share of the overall generated power supply to the kingdom was the most prominent challenge in 2011, where an increase of 3.4% in the context of the limited Egyptian gas exported to the company, and It has been relied heavily on the operation of the power stations of Al-Hussein Thermal Power Station, despite the oldness of these units, however, availability achieved has reached 93.97%, due to the company's commitment to apply the necessary preventive, periodic, maintenance programs by its excellent technical capabilities of its specialized teams.

In fact, CEGCO emphasize its optimism about the future, in the light of the financial results contained in the annual report of 2011, which showed a marked improvement in profits resulting from operating activities, amounted to JD 28.5 million in 2011, a growth of 12.6% compared with the profits earned during 2010, amounted to JD 25.3 million.

In related context, and with reference to the challenges that the CEGCO managed to overcome in 2011. Allow to touch upon the loss incurred to the National Electricity L.L.C and the delay of its due payment to Jordan Petroleum Refinery Company, and to the ability of CEGCO to overcome its crisis, in spite of the resulted negative impact on the company's cash flows. We were able to overcome this challenge, where the due payments to the Jordan Petroleum Refinery Company were scheduled, as well as, we were able to continue our relentless efforts to conduct our operations. This crises has caused a significant growth in both receivable and payables accounts of the company in 2011 compared with 2010; where payable account to the National Electricity company in 2011 amounted o JD 499.23 million, while it reached JD 180.75 million in 2010, while payable accounts of Jordan Petroleum Refinery Company amounted to JD 453.1 million Jordanian dinars in 2011 compared with JD 153.7 million in 2010.

In 2012, CEGCO will continue its processes and plans, within the framework of our future efforts to enhance the performance of the technical, administrative, and financial capacities of the company, to meet the highest international standards in this field, through our ongoing investments, training programs and strategic planning that ensure the maximum interests of shareholders, administrators and employees in the company at all times, in line with the company's best interests.

Moreover, within our future plans derived from our high sense of responsibility toward our environment, we committed to improve our role in enhancing the environmental performance of our plants, and their operational conditions, where currently several studies are being conducted to identify and implement a set of remedial environmental plans which will contribute to the preservation of the environment, due to the discontinuation of Egyptian gas and the activation of both stations' operations, Aqaba Thermal Power Station and Rehab Power Station, on the secondary fuel.

We hope that the pace of work during 2012 will be the best proof of the achievement of our goals in the field of expansion of the generation power and the services of operation and maintenance.

In conclusion, I would like to express my sincere thanks and appreciation to our team of experts in the company for their distinctive efforts in 2011, which contributed to the achievement of such good achievements. Our thanks to the CEO and board members for their guidance and continued support.



Mohammad Abdullah Abunayyan
Chairman

A.2 CEO Address

Ladies and Gentlemen,

It is with great pleasure that I present our latest annual report of the CEGCO for the year 2011, and I assure our attention that you will be informed of the latest developments of the company's business in the Jordanian market.

I would like to focus on a significant shift that the company has witnessed in June 2011, namely the joining of the Water and Power International «ACWA Power» as a strategic long-term partner, to GEGCO. «ACWA Power» has acquired 65% of the shares of «ENARA-Arab Energy» company, which owns 51% of CEGCO.

We are proud of «ACWA Power International» partnership, as it is an entrepreneur company in Saudi market, in addition, we recognize the great value of this partnership in the promotion of fruitful investment relations that combines Jordan, Saudi Arabia and the region, and it will contribute to the achievement of positive results including the development of the economic growth in Jordan as it will reflect a positive image of the investment environment and attracts local investments.

In the same context, we believe in the importance of this cooperation through its role played in creating the ideal circumstances that support the continuity of the company operations, depending on different modern techniques and using different types of fuel. Currently, the total production capacity of the CEGCO has reached about 1700 MW, and its production rate has reached 57% of current electric power consumption, in Jordan.

As for the vision of ACWA Power International in supporting our efforts to improve the quality of work, this vision will be reflected in many aspects including the conducting of a comprehensive review of all applicable regulations, policies and procedures, in order to be in line with ACWA Power International, and the prestigious international companies in the field of electric power. However, this will be done through an action plan which its implementation related to timely programs and clear objectives, covering all activities associated with operation, maintenance, public safety, occupational health and environmental issues, as well as financial and accounting systems, information technology and the improvement of the performance of human resources management and systems.

Speaking of our aspirations for the futures of the company, we continuously strive to develop an effective system optimally exploits the full institutional capabilities and to enhance the technical, administrative and financial performance in the company in order to reach levels comparable to the international standards.

Finally, I would like to thank all the employees in the company for their giving and dedication at work, and my thanks and appreciation to the Chairman and the honorable members of the Board of Directors for their valuable guidance, hoping that we proceed together on the road of success as one team holding one mission and great ambitions that will become reality by the virtue of determination and dedication to work.



Engineer Abdel Fattah Al-Nsour
Chief Executive Officer

B. Report of Board of Directors

The board of directors would like to welcome you and present you its Thirteenth Annual Report inclusive the company's important activities ,accomplishments and financial statements for the year ended at31/12/2011 .

1. A. Company's Activity

To generate electrical power within the various areas of the kingdom by utilizing any resource of primary ,new and renewable energy and to supply it to the National Electric Power Company (NEPCO) with good quality ,optimum availability and at the least possible cost.

1. B. The Company`s Geographic Locations and the number of employees in each

Management : Amman-Khalda, Al-Khalideen Suburb, Al-Hakam Bin Amro Street, Bldg No. (22).

P.O.Box 2564 Postal Code 111953Amman - Jordan

Tel : + 962 - 6 - 5340008

Fax : + 962 - 6 - 5340800

	Site	No. of Employees
Head Offices	Khalda Amman	149
Aqaba Thermal Power Station	Aqaba	350
Hussein Thermal Power Station	Zarqa	292
Marka Power Station	Marka	47
Rehab Power Station	Mafrak	170
Amman South	Mukablain	7
Risha Power Station	Ruwaished	41
Karak Power Station	Karak	80
Power Stations (Hofa ,Ibrahimieh)	Irbid	1
King Talal Dam	Jaresh	7
Total		1072

* The Company has no Branches within or outside the Kingdom.

1. C. Company's Capital Investment Volume

250,123,775 JD

2. There are no Affiliate Companies



3. A The names of members of the Board of Directors and the curriculum vitae for each of them

Chairman:

H.E .Mr .Ismail Nabil Abdel -Mu`ti Tahboub

Since 7/1/2010 until 17/7/2011

H.E. Mr. Mohammad Abdullah Abunayyan

Since 18/7/2011

Representatives of Enara Company for Energy Investment :

H.E .Habib Bin Husin/ Vice Chairman

Since 31/12/2010 until 31/3/2011

H.E .Mr.Zainal Abidin Bin Abd Jalil / vice chairman

Since 31/3/2011 Until 15/12/2011

Member Since 15/12/2011

H.E .Thomas Leroy Langford / Member

Since 31/10/2007

H.E .Nizar Saleh Al Qallab/Member

Until 17/7/2011

H.E. Mr. Francis Joseph Gomez /Member

Since 18/7/2011

vice chairman since 15/12/2011

Representatives of the Hashemite Kingdom of Jordan:

H.E .Mrs .Dina Abdullah A .Al Dabbas /Member

H.E .Malek Atallah Allawi Kabariti /Member

Representatives of the government of the Hashemite Kingdom of Jordan/ Investment Unit – social security Corporation:

H.E .Adnan Ahmad Hassan Abu Al-Ragheb / Member

Since 15/4/2010 until 16/1/2012



H.E. Mr. Mohammad Abdullah Abunayyan

Chairman since 18/7/2011

Date of Birth : 28/11/1962

Nationality : Saudi Arabia

Work Experience

Positions: Chairman of Abdullah Abunayyan Group of Companies (AAG)

- Chairman, Board of Directors of ACWA Power International
- Chairman, Board of Directors of ACWA Holding
- Chairman, Board of Directors of Tabreed Company
- Chairman, Board of Directors of KSB Arabia
- Chairman, Board of Directors of Saudi Berkefeld Filter Co. Ltd. (WETICO)
- Chairman, Board of Directors of Rabigh Electricity Company (RABEC)
- Vice Chairman, Integrated Transportation Co., Riyadh Saudi Arabia
- Member, Board of Directors of ACWA Power & Sasakura
- Member, Board of Directors of Saudi Agriculture Development Company (INMA)
- Member, Board of Directors of National Agriculture Development Company (NADEC)
- Member, Board of Directors of Shoaiba Water & Electricity Co. (SWEC)
- Member, Board of Directors of National Operations and Maintenance Company (NOMAC)
- Member, Board of Directors of Jubail Water and Power Company (JWAP)
- Member, Board of Directors of Saudi Research & Marketing Group LLC
- Member, Board of Directors of Shuqaiq Arabian for Water & Electricity Company (SAWEC)
- Member Board of Saudi German Council.



H.E. Mr. Ismail Nabil Abdel-Mur'ti Tahboub

Membership Date: 31/10/2007

Chairman : 07/1/2010 until 17/7/2011

Date of Birth :20/12/1973

Nationality : Jordanian

Qualifications:

- 1995 BA in Accounting -University of Jordan.
- 1997 CPA - Montana Board of Public Accountants
- Member in the American Institute of Certified Public Accountants (AICPA)

Ismail Tahboub is the Chief Executive Officer of Jordan Dubai Capital (JD Capital), a leading investment company in Jordan. Mr. Tahboub joined JD Capital in 2006, carrying wide-ranging experience in private equity, corporate finance, financial systems restructuring, and financial control, all gained through filling substantive front office positions in various companies and organizations.

Mr. Tahboub currently represents JD Capital on the boards of several of its affiliates and subsidiaries, including the chairmanship of the board of Jordan Dubai Properties Company (JD Properties), Jordan Dubai Islamic Bank (JDIB), and First Insurance Company.



H.E. Mr. Francis Joseph Gomez

Membership Date : 18/7/2011

Vice Chairman : 15/12/2011

Date of Birth 10/12/1954

Nationality : Singapore

Qualifications:

University Degree Control Engineering

Work Experience

- Chief Executive Officer, ENARA Energy Investments Company, Jordan
- Consultant, Mubadala Development Company, Abu Dhabi
- Executive Vice President, Sembcorp Industries, Singapore

Previous:

- SembCorp Utilities, Singapore
- SembCorp Gas, Singapore
- SembCorp Air Products, Singapore- Chairman
- SembCorp Cogen, Singapore
- SembCorp Utilities, United Kingdom
- Wilton Energy Limited, United Kingdom
- SembCorp Gulf Holding Co, United Arab Emirates
- Phu My 3 BOT Power Company, Vietnam

Current:

- Central Electricity Generating Company, Jordan- Vice Chairman
- ENARA Energy Investments Company, Jordan
- RAEDA Energy Investment, Jordan



H.E. Mr. Zainal Abidin bin Abd Jalil

Membership Date : Vice Chairman since 31/3/2011 until 15/12/2011

Member 15/12/2011

Date of Birth : 22/1/1959

Nationality : Malaysian

Qualifications:

- Bachelor of Engineering in Civil Engineering from University of Queensland, Australia

Work Experience

- Prior to the Zainal's appointment as Chief Executive Officer of Malakoff, he has worked in ExxonMobil over 28 years, in significant leadership positions across North America, West Africa and the Asia Pacific region.
- Zainal brings with him international Experience and expertise in strategic planning, new business development, operations, capital project engineering and talent management. His leadership experience in the high-technology capital-intensive industry will support Malakoff's aspiration to become a leading power industry player in the region. Prior to functional assignments in Headquarters, Zainal was the Vice-President, Esso Exploration Angola and the General Manager of Operations for Exxon Mobil Malaysia.

Directorships :

- Kapar Energy Ventures Sdn Bhd
- Lekir Bulk Terminal Sdn Bhd
- Malakoff Power Berhad
- Malakoff R&D Sdn Bhd
- MMC Petroleum & Resources Sdn Bhd
- Port Dickson Power Berhad
- Teknik Janakuasa Sdn Bhd
- Wirazone Sdn Bhd



H.E. Eng. Habib Bin Husin

Membership Date: 31/12/2010 Vice Chairman until 31/3/2011

Date of Birth: 14/08/1960

Nationality: Malaysian

Qualifications:

Bachelor in Engineering (Electrical & Electronics), University of Wales.

Work Experience:

- Mr. Habib Husin, aged 51, obtained his Bachelor in Engineering (Electrical & Electronics) from University of Wales. He started his career in 1983 as an Assistant Instrument Maintenance Engineer in Port Dickson Power Station for Lembaga Letrik Negara (now Tenaga National Berhad). In 1985, he was transferred to Kapar Power Station (Phase I and II) and was later promoted to Instrument Maintenance Engineer in 1987. He then joined Sarawak Shell Berhad as Instrument Engineer in 1990 before moving to ICI Paints (Mal) Sdn Bhd as Works Engineer in 1992.
- He joined Malakoff Berhad as Senior Manager of Technical Audit Department in July 1998. His role is to provide consultancy service on all engineering and management matters pertaining to the operations of the Lumut Combined Cycle Power Plant and to constantly conduct technical and safety due diligence from time to time for new projects and proposed acquisitions. He has been redesignated and promoted to Assistant General Manager, Business Organization & Technical Services on 1st January 2000.
- His scope of work in addition to the previous role is to oversee on the business reorganization and strengthening the technical services group to strategies Malakoff Berhad as an international power player. In September 2001, he was promoted and transferred to General Manager-Projects in Segari Energy Ventures Sdn Bhd (SEV) In July 2004, he was promoted to Chief Operating Officer (COO) in SEV. He was re-designated to Senior Vice President of Business Operations Division in April 2006. In 2007, he was again re-designated as Senior Vice President of Asset Management Division, until his promotion to become the Chief Operating Officer of Malakoff Corporation Berhad (Malakoff) in October,2010.



H.E. Mr. Thomas Leroy Langford

Membership Date: 31/10/2007

Date of Birth: 24/6/1941

Nationality: American

Qualifications:

- Bachelor's degree in Business Administration from the University of California at Berkeley.
- Master's degree in Business Administration from the University of California at Berkeley.
- Graduate of Advanced Management Program at Harvard University Graduate School of Business.

Work Experience:

- Group Vice President of Consolidated Contractors Company.
- Joined the Consolidated Contractors Group in 2001 as Head of the Investment Department.
- Prior to joining the Consolidated Contractors Company, Mr. Langford held executive posts in the field of engineering and construction as Chief Financial Officer at Stone & Webster Inc., Massachusetts, as well as in Parsons Corporation in California, U.S.A.
- Previously, worked for 6 years as Auditor for Price Waterhouse in Los Angeles, California, U.S.A.



H.E. Malek Atallah ALLawi Kabariti

Membership Date: 26 - 05 - 2010

Date of Birth: 09 - 12 - 1953

Nationality: Jordanian

Qualifications:

- Master of Science in Mechanical Engineering- West Virginia University at Morgantown 1977
- Bachelor of Science in Mechanical Engineering- The University of Texas at Arlington 1976

Work Experience:

- May 2010 : Appointed as a member of the Board of Directors of the Central Electricity Generating Company PLC (CEGCO)
- 20/10/2004-20/10/2008 : Member Of the Board Of Directors Of NEPCO
- Oct. 2009 : Advisor to the government of United Arab Emirates in relation to the bidding to host the permanent seat of the International Renewable Energy Agency (IRENA) in Abu Dhabi
- 2007 : Member of the Advisory Board (Intercultural Master Program Renewable Energy and Energy Efficiency for the MENA Region for Young Professionals REMENA) University of Kassel-Germany/ University of Cairo-Egypt
- Jan 2000 – June 2009 : National Energy Research Center Amman, Jordan / President
- 30/12/2007 : Appointed as an advisor to the Royal Energy Consultant Committee which was responsible for proceeding with the short and long term solutions for the energy problem in Jordan
- 31/1/2007 : Appointed as a member of the Royal Energy Committee which entrusted by His Majesty King Abdallah II, to evaluate the energy situation in Jordan and submit a report on short and long term solutions to encounter the energy problem in Jordan
- 1/10/1998 : Appointed President for the National Energy Research Center (NERC)
- Feb 1995 – Dec 1999 : Renewable Energy Research Center, /Royal Scientific Society Amman, Jordan / Director
- July 1994- Jan 1995 : Renewable Energy Research Center Royal Scientific Society Amman, Jordan Acting Director
- July 1989–June 1994 : Renewable Energy Research Center Royal Scientific Society Amman, Jordan Head of Thermal Application Division
- Nov 1983–June 1989 : Renewable Energy Research Center
- Royal Scientific Society Amman, Jordan / Head of the Solar Collector Division
- Mar 1978 – Oct 1983 : Renewable Energy Research Center Royal / Scientific Society Amman, Jordan /Research Engineer
- Dec 1976 – Dec 1977 : West Virginia University Morgantown, West Virginia / Assistant Engineer
- Sept 1975–Aug 1976 :University of Texas at Arlington Arlington, Texas / Solar Collectors Test Facility Operator

Areas of Specialization:

- Management of R & D projects
- Management of international cooperation Projects
- Consultation in the field of energy

Consultancy:

- Consultant to the government of United Arab Emirates Starting Oct. 2009.
- Expert in Solar Energy Application, UNIDO, Engineering Industries Branch.
- Consultant to the government of Egypt (Ministry of Energy and Electricity) 1986.
- Consultant in the area of heating, cooling and solar energy for small and large projects in Jordan 1979 - Present.



H.E. Mrs. Dina Abdullah A. Al-Dabbas

Present Post: Member of Board of Directors of CEGCO

Membership Date : 31/10/2007

Nationality : Jordanian

Qualifications:

- Master's degree in Economics-Jordan University, 1984.
- Certificate in Regional Planning- University College/London, 1979.
- Bachelor's degree in Economics & Business Administration, Jordan University 1978.

Work Experience

- Executive Privatization Commission
- Acting Chairperson of the Executive Privatization Commission (3/5/2011 until now)
- Secretary General of the Executive Privatization Commission (7/4/2008 until now)
- Transaction Manager (5/1998 - 4/2008)
- Private Sector
- Consultant Services (1996-1997)
- Central Bank of Jordan (1982-1994)
- Amman Urban Region Planning Group (1978-1979)

Memberships:

- Member of Board of Directors of Samra Electric Power Co.



H.E. Mr. Adnan Ahmad Hassan Abu Alragheb

Membership Date: 15 / 04 / 2010

Date of Birth: 1955

Nationality: Jordanian

Experience:

The founder and owner of Abu Alragheb Press, a founder in many academic and human resources development fields in addition to several Arabic and international organizations.

Current posts:

- Member of the board of Directors of Amman Chamber of Industry/Secretary representative of the sector of packaging, paper, cardboard, printing, and supplies industry.
- Chairman of Press Owners Association
- Consultant for Arab Labor Organization
- Chairman Jordan Academy for Printing and Packaging

Previous Posts:

- Member of Board of Directors of Amman Chamber of Industry
- Member of the Management Committee of Jordan Chamber of Industry/ Secretary General of the council
- Member of Board of Directors of Union Bank for Saving and Investment
- Member of Board of Directors of Arab Company for Industry and Paper Trade
- Member of Board of Directors of Mining investment Company
- Member of Board of Directors of International Company for Seleka Industry
- Member of Board of Directors of Travertine Industry Company
- Member and vice Chairman of the Board of Directors Arab labor Organization
- Member of Board of Directors of International Labor Organization
- Member of Board of Directors of Arab-Belgian Chamber of Luxembourgish
- Member of Board of Directors of Social Security Corporation



H.E. Mr. Nizar Saleh Al- Qallab

Membership Date: 13/12/2009 Until 17/7/2011

Date of Birth: 25/4/1980

Nationality: Jordanian

Qualifications:

- B.Sc. degree in Business Management from King's College London - UK
- MA in International Trade and Investment Policy - George Washington University - USA

Experience:

Assistant Vice President / Jordan Dubai Capital

Nizar Qallab has over 9 years of experience in the public and private sectors working on privatizations, mergers and acquisitions and project finance. Prior to joining Jordan Dubai Capital, Nizar worked at the Central Bank of Jordan in addition to serving in the economic department of the Prime Ministry.

Since joining Jordan Dubai Capital at its inception in 2005, Nizar has been involved actively in several major privatization projects, such as that of the Central Electricity Generating Company (CEGCO), the Electricity Distribution Company (EDCO), and Irbid District Electricity Company (IDECO). He has also managed several independent power project (IPP) and other Build-Own-Operate (BOO) projects.



3. B Senior Executive Management

Eng. Abdel Fattah Abdel Hamid Moh'd Al-Nsour

Present Post: CEO / Central Electricity Generating Co.

Date of Birth : 23/1/1953

Qualifications:

- Bachelor's degree in Mechanical Engineering, ALMenia University Egypt, 1982
- High Diploma in Utility Management, University College of Dublin Ireland, 1991

Work Experience:

- Eng. Abdel Fattah Al-Nsour draws on over 28 years of experience in the field of power generation to guide the operations of Central Electricity Generating Company (CEGCO) within his capacity as CEO. Having taken on this position in 2008, after being Managing Director of the company from 2003, Al-Nsour has been playing an instrumental role in guiding the company's technical and commercial business activities; assessing strategic expansion projects within the Jordanian market; and leading a number of key projects such as the transformation of CEGCO from a governmental utility into an IPP business, the execution of the Samra Power Plant project, and the execution of the Aqaba Gas Conversion project.
- Since he began his career in 1983 in Jordan Electricity Authority and later in the Central Electricity Generating Company, Al-Nsour has garnered in-depth knowledge and expertise that extends to cover on-the-ground technical supervision and implementation aspects in power plants, the management of overall power plant and company operations and the implementation of budgeting activities, heading expansion and modernization operations of existing plants, and designing company strategies and policies.



Mr. Sami Yahia Hamto Abzakh

Present Post : Management Committee Consultant/Admin & H.R Affairs/CEGCO- Secretary of BoD

Assignment Date : 22/8/1987

Date of Birth : 2/4/1956

Qualifications:

Bachelor's Degree in Law, 1980

Work Experience:

- 1/12/2010-till now : Management committee consultant /admin & H.R affairs/
CEGCO Secretary of BoD
- 2008-30/11/2010 : Executive Manager-corporate Affairs/ CEGCO-Secretary
of BoD
- 2001-2008 : Managing Director Assistant for Administrative Affairs/
CEGCO-Secretary of BoD
- 1999-2001 : Manager of Administrative & Personnel Dept./ CEGCO-
Secretary of BoD
- 1994-1999 : Management Section Head, HTPS / CEGCO
- 1987-1994 : Administrative Supervisor, HTPS / CEGCO
- 1979-1987 : Petromin Refinery, Riyadh/ K.S.A
- 1974-1978 : Jordan Petroleum Refinery Co./ Jordan



Mrs.Zakieh Abed Al Ghani Suliman Jardaneh

Present Post : Executive Manager /Finance / CEGCO

Assignment Date : 1983

Date of Birth : 7/11/1962

Qualifications :

Bachelor's Degree in Accounting & Economics, Jordan University, 1983.

Work Experience:

- 2007- until now : Executive Manager/Finance, CEGCO
- 1999- 2006 : Finance Manager, CEGCO
- 1997-1998 : Section Head /Systems Development, NEPCO.
- 1983-1996 : Accountant, Jordan Electricity Authority

Eng. Maher Moh'd Ateyah Tubaishat

Present Post : Executive Manager /Operation & Maintenance

Assignment Date : 23/8/1992

Date of Birth : 12/12/1967

Qualifications:

B.sc. Mechanical Engineering specialty in Thermal Power And Machines Jordan University of Science & Technology – Irbid - Jordan

Work Experience:

- 1/12/2010- until 26/1/2012 Executive Manager /Operation & Maintenance
- Jun 2009- 30-11-2010 Executive Manager /Asset management Division/ CEGCO
- May 2007-May 2009 Business Development Manager CEGCO
- May 2005-May 2007 Head of Mechanical Engineering Department CEGCO
- Oct 2003-Apr. 2005 Deputy project Manager /CEGCO
- Jun 2002-Sep. 2003 Design Reviewer and major suppliers Qualification Audit / Rehab Combined Cycle Project /CEGCO
- May 2001-May 2002 Project Engineer & Chief Mechanical Engineer ATPS Boilers Gas Conversion Project / CEGCO
- Jan 2001-Apr. 2001 Mechanical Engineer Rehab GTG No.13 extension Project /CEGCO
- 1995 - 1999 Different Posts at NEPCO
- 1992 - 1995 Jordan Electricity Authority (JEA)
- 1991-1992 Mechanical Engineer/ Petrol Engines Supervision / Jordan Armed Forces



Eng. Ali Hussein Ibrahim AL_Rawashdeh

Present Post : Executive Manager /Engineering Services

Assignment Date : 4/2/1996

Date of Birth : 18/2/1971

Qualifications:

Bachelor Degree/ Mechanical Engineering

Work Experience:

- 20/8/2009- Until 26/1/2012 : Executive Manager/ Engineering Services
- 2/9/2008-19/8/2009 : Director of the Mechanical Engineering Dept./ Development & Projects Division
- 31/5/2006-1/9/2008 : Mechanical Engineering Section Head / Development & Projects Division
- 20/8/2002-30/5/2006 : Senior Engineer /Mechanical Engineering Dept./ Projects Division
- 1/1/2000-19/8/2002 : Maintenance – Mechanical Engineer/ ATPS
- 4/2/1996-1/1/2000 : Supervisor Engineer/ ATPS project phase 2
- 2/5/1995-3/2/1996 : Maintenance Engineer /the Arab Company for Paper Industries
- 1/3/1994-30/4/1995 : Sales Engineer/ Jarash Electro Chemical Coating Co.



Mr. Ahmad Mohammad Al-Lozi

Present Post : Executive Manager /Human Resources - Acting

Assignment Date : 13/7/1987

Date of Birth : 23/3/1965

Qualifications:

- Bachelor's Degree in Public Administration - Jordan University -1987
- Professional Diploma in Human Resources Management - 2008
- Masters degree in Business Administration – Al Balqa' Applied University

Work Experience:

- 1/12/2010 - Until 26/1/2012 : Executive Manager/ Human Resources Acting
- 7/12/2009 - 30/11/2010 : Deputy Executive Manager – Human Resources
- 6/8/2001 - 6/12/2009 : Human Resources and Administrative Affairs Manager
- 1/1/1999 - 5/8/2001 : Human Resources – Section Head - CEGCO
- 13/7/1987 - 31/12/1998 : Administrator – JEA & NEPCO

Eng. Adnan Mohamad Abed Al Rahman Al-Dhoun

Present Post: Executive Manager /Business Support

Assignment Date: 20/10/1985

Date of Birth: 24/06/1957

Qualifications:

- Bachelor Degree/Electrical Engineering-University of Kosovo-Yugoslavia 1985.

Work Experience:

- 1/12/2010- Till now • Executive Manager/ Business Support/ CEGCO
- 24/9/2009-30/11/2010 • Deputy Executive Manager/ Production/ CEGCO
- 25/10/2003-23/9/2009 • Directorate Head/ ATPS CEGCO
- 1/9/2003-24/10/2003 • Secretary of Tendering Committees Manager/ CEGCO
- 31/12/1999-30/8/2003 • Electrical Engineering/ Section Head - CEGCO
- 22/2/1999-30/12/1999 • Electrical Engineering Section Head – Acting - Projects/ CEGCO
- 21/2/1995-21/12/1999 • Assistant–Project Manager ATPS Project-Stage II/NEPCO
- 12/4/1993-20/2/1995 • Electrical Engineer- with the consultant group- ATPS project/ JEA
- 21/3/1988-11/4/1993 • Electrical Engineer- Electrical Dept. - Projects – JEA
- 15/11/1986-20/3/1988 • Electrical Engineer with Consultant – ATPS project stage II - JEA
- 20/10/1985-16/11/1986 • Trainee Engineer with the Chais.T.Main consultant Group – ATPS project – JEA.



Mr. Ismail Ahmad Ismail Qannis

Present Post : Manager of Accounts & Reports Dept. /CEGCO

Assignment Date : 13/12/1979

Date of Birth : 14/9/1958

Qualifications:

- Bachelor's Degree in Accounting, Alexandria University, Egypt, May 1985
- Certified Accountant, Member of the Arab Institute for Certified Accountants, 1996.

Work Experience:

1/9/2008 - Until now : Manager of Accounts & Reports Dept.
1/7/2007- 1/9/2008 : Finance Manager/CEGCO
1999- 28/2/2007 : Accounting Dept. Section Head/CEGCO
1979-1998 : Accountant /NEPCO



4. Table of Shareholders whom Shares Exceed 5%

SHARE HOLDERS OWNED > 5%				
2011				
		Shares	%	Nationality
1	Enara Energy Investment Co.	15,300,000	51%	Jordanian
2	The Government of Jordan	12,000,000	40%	Jordanian
3	Social Security Corporation	2,700,000	9%	Jordanian
SHARE HOLDERS OWNED > 5%				
2010				
		Shares	%	Nationality
1	Enara Energy Investment Co.	15,300,000	51%	Jordanian
2	The Government of Jordan	12,000,000	40%	Jordanian
3	Social Security Corporation	2,700,000	9%	Jordanian

5. The Competitive Position for the Company within the Electricity Sector.

The total maximum load has reached (2680) MW for year 2011, compared to (2670) MW for year 2010, which mean a growth rate of (0.37%), where the maximum load for the interconnected electrical system has reached (2660) MW for year 2011 compared to (2650) MW for year 2010, which mean a growth rate of (0.38%), in addition to the production of electric power in the kingdom has reached (15460) GWh in 2011 , compared to (14777) GWh in 2010, a growth rate of (4.6%), the company contributed through its capacity of (1687) MW which constitute (50%) of the total electrical system capacity with a production of (7570) GWh , a percentage of (48%) of the total generated electric Power in the kingdom for year 2011, where The outer companies other industrial institutions contributed to a percentage of (52%).

The company sale of electric power has reached (7600,5) GWh in year 2011, compared to (7234,8) GWh in year 2010 with a growth rate of (5.05%).



6. Degree of dependence on specific suppliers or main clients locally and externally

Major Suppliers

Major suppliers	Dealing Ratio from Total Procurements
Jordan Petroleum Refinery (JPRC)	98.9%
National Petroleum Company	1.1%

Major Clients

Major client	Dealing Ratio from Total Sales or company Returns
National Electric Power CO.	100%

7. Governmental Protection & Privileges Possessed by the Company By Virtue of the Laws and Regulations

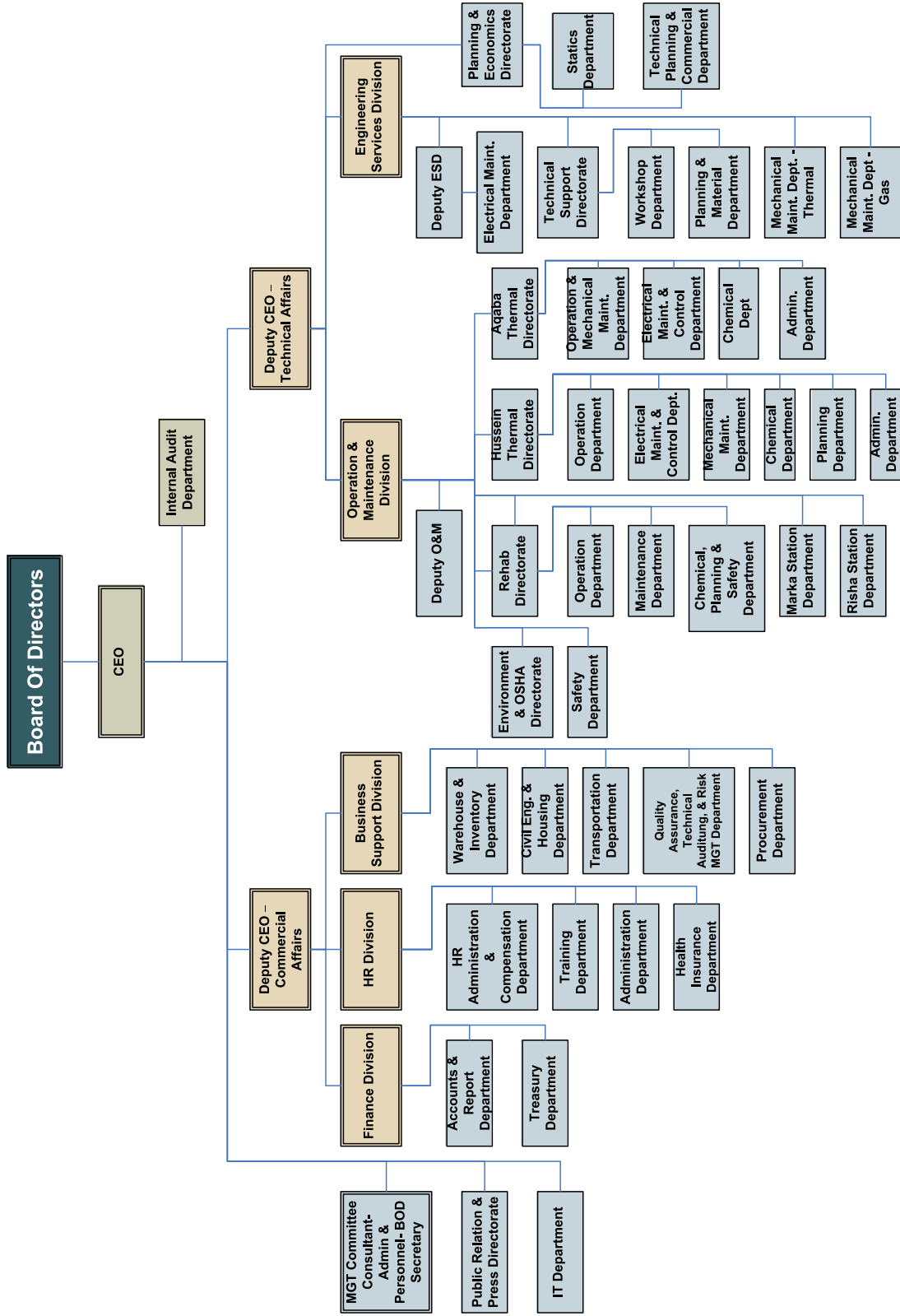
The company and its products don't possess any governmental protection or privileges by virtue of the laws and regulations in force, however, We would like to point out that the government of the Hashemite Kingdom of Jordan has guaranteed the National Electric Power Co. in all the energy purchase agreements which were concluded between CEGCO and the National Electric Power Co. dated 20-9-2007. Moreover, the Jordanian Government by virtue of the executive agreement concluded on 20-9-2007 had guaranteed to the company some issues inclusive maintaining stability in taxes and legislations and not dealing differentially between companies, and permitting foreign exchange and transfer outside Jordan.

8.A. There are no Decisions Issued by the Government or International Organizations that have an impact on the work of the company or its competitive edge.

8. B. Quality and Technical Audit

- CEGCO is committed to the continuous implementation and development of the quality system, where the quality system has been modified in accordance with ISO specification No. 9001/2008.
- ISO 9001/2008 certificate has been renewed, for the head offices, Aqaba Thermal Power Station, Hussein Thermal Power Station, Rehab Power Station and the main workshops, in addition to Risha Power Station and the engineering services for the quality system and the consolidation of them in one certificate through DNV Company, for three years.
- The development and improvement of the technical systems have been continued and the exchange experiences for approved technical auditors by activating the technical auditing in all of the company sites, and this will be reflected positively on the availability of the generating units.
- Participating in King Abdullah II Award for Excellence, for the private sector sixth cycle and work on implementing the award-required standards in the context of the company various activities.
- Conduct an internal audit for 22 employees from various stations and departments of the company.

9. A. Organization Structure



9. B. The number and Categories of staff of the company and their qualifications

The following table indicates the distribution of employees in accordance with the executive departments, job category and percentages as at 31/12/2011

Degree	No	%
PHD	1	0.09
Master	11	1.2
Higher Diploma	1	0.09
BSC	184	17.2
Diploma	392	36.6
secondary	252	23.5
Less than secondary	231	21.5
Total	1072	100

Certifications

Employees Distribution							
Division	Eng	Tech	Admin	Financial	M.j	S.J	total
Top Mgt *	5	7	21	1	0	0	34
O&M	87	582	28	3	0	86	786
P&E	4	1	4	1	0	0	10
ESD	14	80	1	0	0	0	95
BS	9	46	12	5	0	2	74
Finance	0	0	1	29	0	0	30
HR	1	7	15	2	10	8	43
Total	120	723	82	41	10	96	1072

Employees destruction (locations):

location	no	%
Head Office	149	13.9
Aqaba	350	32.7
Zarka	292	27.3
Rehab	170	15.9
Risha	41	3.9
Marka	47	4.4
Amman south	7	0.6
King Talal dam	7	0.6
Karak	8	0.7
Irbed	1	0.09
Total	1072	100

9. C. Rehabilitation and training programs for company employees.

- Training

The training department believes that human is one of the most valuable company resources and the most influential one in productivity, where the development and empowerment of human resources is considered main elements in strengthening the organizational capacities as well as increasing of the efficiency of performance by providing individuals with information, experience and skills necessary to perform their jobs effectively, therefore, the training department in 2011, has worked on the implementation of the training plan, which was designed on the basis of competencies, in collaboration with a number of prestigious centers and training institutions, the Training department also has completed 96% of the training plan by developing and rehabilitation of (734) employees who attended the training programs, workshops, seminars and scientific conferences inside and outside Jordan, where the total training hours has reached (13290) an average (12.3) training hour per employee in the training field.

The varied courses included technical, administrative, financial and computer matters:

Course type	Technical	Administrative and skills	Safety	Financial	Computer	Language	Quality	Medical
Number of courses	30	31	10	17	4	3	2	1

9. C. 1. Technical, safety and professional health courses

No	Course title	No of participants	Course type	Place
1	ISO	22	Quality	Jordan
2	ISO 9000 Lead Auditor Course	1	Quality	Jordan
3	PLC s7 300&400 trouble shooting	3	Technical	Jordan
4	Management and planning of preventative maintenance	2	Technical	Jordan
5	Preparing and writing the technical reports	10	Technical	Jordan
6	Statistical analysis using SPSS software	4	Technical	Jordan
7	Comprehensive maintenance	16	Technical	Jordan
8	Welding technology for technicians		Technical	Jordan
9	GE Speed Tronic	2	Technical	Holland
10	First Aid	14	Safety	Jordan
11	Fire fighting operations	12	Safety	Jordan
12	Fundamental safety	1	Safety	Jordan
13	Fundamental safety- Hussein	19	Safety	Jordan
14	Fundamental safety -Aqaba	9	Safety	Jordan
15	IOSH Amman & Aqaba	40	Safety	Jordan

9. C.2. Administrative, financial, language, computer and skills courses

No	Course title	No. of participants	Course type	Place
1	TOT1	16	Administrative	Jordan
2	TOT2	19	Administrative	Jordan
3	Risk management	16	Administrative	Jordan
4	Human resources management and development	2	Administrative	Jordan
5	Strategic planning	18	Administrative	Jordan
6	Job description techniques and analysis	2	Administrative	Jordan
7	Team leadership 1	20	Administrative	Jordan
8	Team leadership 2	20	Administrative	Jordan
9	Effective communication skills 1	16	Behavior skills	Jordan

10	Effective communication skills 2	17	Behavior skills	Jordan
11	Effective communication skills 3	19	Behavior skills	Jordan
12	Effective communication skills 4	20	Behavior skills	Jordan
13	Design making and problem solving skills 1	15	Behavior skills	Jordan
14	Design making and problem solving skills 2	14	Behavior skills	Jordan
15	Design making and problem solving skills 3	9	Behavior skills	Jordan
16	Design making and problem solving skills 4	10	Behavior skills	Jordan
17	Self management and work pressure	13	Behavior skills	Jordan
18	Self management and work pressure	20	Behavior skills	Jordan
19	Self management and work pressure -Aqaba	22	Behavior skills	Jordan
20	English language communication skills	1	Administrative	Jordan
21	Performance indicators 1	52	Administrative	Jordan
22	Performance indicators 2	23	Administrative	Jordan
23	Design support systems	5	Administrative	Jordan
24	ITILL V3 Foundation	1	Computer	Jordan
25	JCPA	3	Financial	Jordan
26	Purchasing, stores, and warehouses management	6	Financial	Jordan
27	Internal audit principles according to IIA standards	2	Financial	Jordan
28	Preparing the report of internal audit according to IIA standards	2	Financial	Jordan
29	Modern methods in preparing budgets	18	Financial	Jordan
30	Advanced financial analysis using computer	3	Financial	Jordan
31	Analytical inspection for budgets and preparing financial reports	1	Financial	Jordan
32	Tax and sales laws	2	Financial	Jordan
33	International accounting standards	1	Financial	Jordan
34	The procedures of Aqaba economic zone	11	Financial	Jordan
35	Advanced purchasing and warehouses management	23	Financial	Jordan
36	Developing management skills	2	Financial	Jordan
37	Finance for non-financial	8	Financial	Jordan

9. C. 3. Conferences, seminars, and workshops

A number of employees from the various company sites has been nominated and sent to attend seminars and conferences locally and abroad based on an invitation from various bodies and organizations as follows:

No	Seminar title	No. of participants	Training type	place
1	The first leadership forum	3	Administrative	Jordan
2	The fifth Arabic conference for human resources	2	Administrative	Jordan
3	Translating strategy to Measurable Actions	2	Administrative	Jordan
4	The first humanitarian conference	1	Administrative	Jordan
5	The strategic perspective to restructure the human resources and training engineering	3	Administrative	Jordan
6	Strategy & KPIs and the M&E Mechanism	1	Administrative	Jordan
7	The information technology and communication role in the development of industrial sector	1	Computer	Jordan
8	The strategic management in the light of information technology	1	Computer	Jordan
9	The information system security forum	1	Computer	Jordan
10	National security and safety initiative	2	Safety	Jordan
11	International Forum for the public safety and security	2	Safety	Jordan
12	system specification for occupational and health safety	3	Safety	Jordan
13	Recent trends in the development of the health sector in the Arab world	1	Medical	Jordan
14	rationalization of energy consumption in street lighting	3	Technical	Jordan
15	smart grid workshop / company representation GE Energy company	4	Technical	Jordan
16	connecting giant wind farms to power grids	2	Technical	Jordan
17	Third World Congress for renewable energy and energy efficiency in the desert areas	2	Technical	Jordan
18	Saudi – Jordan First Engineering Forum	3	Technical	Jordan
19	Applications of renewable energy systems	3	Technical	Jordan
20	“software used in the studies and analysis of electrical systems and transportation and distribution networks”	8	Technical	Jordan
21	Science Day “Energy and life”	3	Technical	Jordan
22	Fluke Predictive Maintenance	4	Technical	Jordan
23	Fluke Calibration System	4	Technical	Jordan

24	Siemens Energy Automation Seminar	2	Technical	Jordan
25	Rationalization and control systems and electrical load management through control the radio waves	1	Technical	Jordan
26	ABB Awareness Day	5	Technical	Jordan
27	Smart Grid	4	Technical	Jordan
28	workshop " discussing the final report of " bio-gas" study	1	Technical	Jordan
29	The future of energy in Jordan: Identify the renewable options	2	Technical	Jordan
30	workshop on Smart Grid	2	Technical	Jordan
31	Jordanian International Conference of Energy	3	Technical	Jordan
32	First Arab Congress for Renewable Energy	2	Technical	Jordan
33	Mineral Oil	1	Technical	Jordan
34	Smart Solar Energy-New Era for Jordan	2	Technical	Jordan
35	Electricity tariff	1	Financial	Jordan
36	Jordan-Turkish Free Trade Agreement	2	Financial	Jordan
37	Seminar "Monetary policy and its impact on encouraging investment"	1	Financial	Jordan
38	The second annual forum for internal auditors	1	Financial	Jordan
39	The ninth Professional Scientific International Conference	3	Financial	Jordan
40	Middle East Company Secretary Conference	1	Administrative	UAE-Dubai
41	Total Plant Maintenance reliability Safety Congress	2	Technical	Qatar
42	Middle East CFO	1	Financial	UAE-Dubai
43	Pro Safe-Process Safety Integrity	2	Technical	Qatar



10. Company risks

The company has incurred, in 2011, the following incidents:

Fourth thermal unit / Aqaba Thermal Power Station Aqaba (ATPS) (1/9 - 10/02/2011)

Unit was out of service due to emergency malfunction of the turbine shaft led to the break of the one blade in the turbine low pressure stage (LP turbine).

Rehabilitation of unit were as follows:

- Replace the LP turbine rotor of the unit with a new one
- Close the condenser water pipes affected.
- The unit was returned to service on 2/10/2011.

11. The company`s achievements in 2011

11.1 ESD 2011 Achievement

Electric power has witnessed a growth in demand where the growth rate of the Jordan Electrical System has reached (4.6%), where the Central Electricity Generating Company adhered to face the increased electric loads, through enhancing the readiness and increase the efficiency and liability of electricity generating subordinate units, adopting the following procedures, the most prominent one was the implementation of the exclusive yearly preventive plans for electricity generating units in its scheduled dates where possible, the following

- Combustion inspection for gas unit no. 11 in Rehab power station.
- Combustion Inspection gas unit no. 10 in Rehab power station.
- Combustion Inspection gas unit no. 8 in Amman South power station.
- Combustion Inspection gas unit no. 7 in Karak power station.
- Hot Gas Path Inspection for gas unit no. 12 in Rehab power station.
- Combustion Inspection for gas unit no. 13 in Rehab power station .
- Combustion Inspection for gas unit no. 3 in Risha power station.
- Major Inspection gas unit no. 9 in Amman South power station.
- Major Inspection gas unit no. 4 in Marka power station.
- Yearly maintenance for the steam unit no. 2, 3, 4, and 5 in Aqaba Thermal Power Station.
- Major Overhaul for the steam unit no. 1 in Aqaba Thermal Power Station.
- Yearly maintenance for the steam unit no. 2, 3 and 7 in Al-Hussein Thermal Power station.
- Major Overhaul for steam unit no. 5 in Al-Hussein Thermal Power station.
- Replacement of Excitation Transformer for gas unit no.1 in Risha power station
- Rectification of Load Gear damage gas unit no.10 in Rehab power station.
- Replacement of high voltage bushing for gas unit no. 13 in Rehab power station.

11.2. Utilizing the available energy recourses to produce electricity

The company has continued, in 2011, utilizing the local resources for energy available in the kingdom and using the available ones in generating electric power.

Natural Gas in Risha Field

The company continued using the natural gas available in Risha field subordinate to National Petroleum Company in producing electricity of gas operating turbines with capacity of (150) MW, where it produced, using the natural gas, this year (467,7) GWh, and the contribution percentage of Risha Power Station has reached (5.92%) of the total production of the company's stations in year 2011 , compared to (6.6%) in year 2010.

Wind Energy

CEGCO continues to exploit wind energy to generate electrical power in Hofa and Ibrahimia power stations, where total generated power was (2.32) GWh which participated in the cost reduction of power generation in CEGCO equivalent to (258526) JD.

Technical services and spare parts manufacturing

Central Workshop Department pays special attention and effort to the manufacturing and repair of power plants spare parts utilizing own accumulated expertise, equipments.

Spare parts manufactured in central workshop are very important especially for emergency cases, reduces the unit shutdown periods and increases the units availability and reduce the repairing and maintenance cost.

Major Jobs that have been carried out at central workshop department for CEGCO power stations:

- Providing technical support for all kind of maintenance works in CEGCO power stations by workshop technical teams and manufacturing and repairing several type of spare parts.
- Manufacturing and repairing journal bearings in several sizes and types for units auxiliaries shafts.
- Manufacturing following types at heat exchangers (low pressure) Air-cooled heat exchanger & Shell and tube heat exchanger (Straight & U type) for gas turbine lube oil, atomizing air , generator air cooler, GT frame 9 Close cycle water heat exchanger,....
- Manufacturing shafts, gears, couplings, oil and air seals in several sizes for power stations.
- Manufacturing gas air heater baskets for hot layers, steam boiler units, 66 MW, HTPS.
- Manufacturing boiler wind box for ATPS.
- Repairing and manufacturing spare parts of pumps, air compresses, valves, shafts, nozzles, seats, casing erosion & cracks (feed water pump inner casing and flange for unit 130MW).
- Manufacturing and rebuild the exhaust silencer elements for gas turbines frame 5 & 6.
- Providing technical services to others electrical power company in Jordan.



Bio-Gas

- The Biogas company (owned equally between Central electricity Generating Company and Great Amman Municipality) continues to work on organic waste treatment in the dump located at Alrusayfa, where the quantity of methane gas generated from waste treatment, and limited from being emitted to atmosphere, in 2011 was around (7604750) m³ and the total operating hours of the generating units where (7536) hours. The total generated power during 2011 was (8005) MWh with a capacity factor of (73.3%) and availability factor of (86.3%).
- Being as a CDM registered project, the company was able to achieve a reduction of (70000) Ton of CO₂ starting from 9/12/2009 to 31/12/2011 and having financial returns through United Nations Framework Convention on Climate Change (UNFCCC).

11.3. Safety

Within the company's plan for the improvement of employees competency in the field of occupational safety and health, through the selection of high-level training programs, a safety course titled "Managing Safety-IOSH" was held in Amman and Aqaba conducted by a consultant firm specialized in provision of occupational safety and health training courses. People in high management level in power stations were targeted by this course in order to qualify key persons in all company sites in occupational health and safety. And as part of the company's efforts to increase interest and awareness of occupational health and safety, a policy and guidelines for the company in the field of occupational health, safety, and environment "HSE" has been issued and applied. Also this year showed more emphasis on safety issues and activating the role of health and safety through activation of HSE committees and increasing the number of tours and inspection rounds, and raising safety awareness by lectures and safety inductions for visitors and maintenance personnel (Toolbox Talks) within all sites, and the emphasis on using personal protective equipment PPE for all employees in the company. Also a monthly HSE monitoring report started issuance from September / 2011, which covers all events and activities related to HSE issues for all locations and provides a mean to monitor improvement in HSE performance and developing the necessary recommendations and actions.

11.4. Information Technology

The Central Electricity Generating Company has launched a project of implementing Enterprise Resources Planning System (ERP) as part of the inclusive transition plan of the company in 2011, where it has been contracted with a consulting firm in order to document the workflows procedures and develop the technical and commercial specifications, aiming to select and implement the best Enterprise Resources Planning System (ERP) for all the company's activities, including (Maintenance and Operation, Assets, Human Resources, Finance, Warehousing, Procurement, Health, Safety and Environment, Commercial Affairs and Contracts Management) in order to increase the competitive ability at the level of the sector, locally and regionally, moreover, to improve the performance, reduce the maintenance and operating costs, in addition, to minimize the time and effort. However, the system is expected to be completed by the beginning of the second half of 2013.



11.5. Consultations, Agreements and Commercial Services

The company provides consultation and technical services to internal and external bodies:

- Provide nondestructive test services for IPP 1 /AES company.
- Provide technical and nondestructive test services for Al-Samra Power Station.
- Provide Engineering services to ARAL company.
- Prepare a draft agreement to provide technical labor and services for IPP 1 /AES company.

11.6 Significant Statistics

Item	2010	2011	Growth rate (%)
Available capacity (MW)	1706	1687	-1.11
Generated energy (GWh)	7655.2	8050.7	5.17
Steam units	4823.7	5473.8	13.5
Combined cycle	2097.9	1974.0	-5.91
Gas turbines	683.5	557.0	-18.5
Hydro	46.3	42.3	-8.58
Wind	2.63	2.35	-10.5
Diesel engines	1.12	1.31	16.8
Internal consumed energy (GWh)	450.3	480.1	6.60
Internal consumed energy (%)	5.88	5.96	1.36
Sold energy to NEPCO (GWh)	7234.8	7600.5	5.05
Heavy fuel oil consumption (1000 ton)	837.6	1328	58.5
Diesel oil consumption (1000 cubic meter)	68.7	367	433
Natural gas consumption / Risha gas (million cubic meter)	184.6	181.3	-1.82
Natural gas consumption / Egypt gas (Billion BTU)	31809	5029.4	-84.2
Overall efficiency (generated) (%)	36.41	35.71	-1.92
Overall efficiency (exported) (%)	34.27	33.59	-1.98
Availability Factor (%)	95.69	93.97	-1.80
Forced outage Factor (%)	2.77	3.02	8.96
Planned outage Factor (%)	1.54	3.01	95.21
Employees	1091	1072	-1.74

(*) Year 2010 based on low heat value of heavy fuel oil and diesel oil

Performance Indicators

Table (1)

Technical Indicators	2007	2008	2009	2010	2011	Growth rate (%)
Performance Indicators						
Overall efficiency (generated) (%) (*)	35.54	36.30	35.38	36.41	35.71	-1.92
Overall efficiency (exported) (%) (*)	33.55	34.30	33.39	34.27	33.59	-1.98
Availability of generating units (%)	94.99	94.30	88.45	95.69	93.97	-1.80
Percentage of internal consumed energy (%)	5.60	5.56	5.63	5.88	5.96	1.36
B. Financial Indicators						
Average heavy fuel oil price (JD/ton)	164.5	373.2	272.8	363.1	482.5	32.88
Average diesel oil price (JD/cubic meter)	309.4	561.6	366.8	456.7	504.2	10.41
Average natural gas price / Risha (fils/cubic meter)	50	50	50	50	50	0.00
C. Manpower Indicators						
Annual productivity (GWh/employee)	6.08	5.47	5.23	7.01	7.51	7.13
Installed capacity (MW/employee)	1.08	1.08	1.12	1.56	1.57	0.73

(*) From (2007-2010) based on low heat value of heavy fuel oil and diesel oil

Fig (1)



CEGCO's Power Stations Performance Indicators

Table (2)
Availability Factor (%)

Power Station	2007	2008	2009	2010	2011
Aqaba Thermal	97.15	95.69	91.98	96.72	90.83
Hussein Thermal	94.33	95.65	98.07	98.23	95.09
Rehab	95.27	88.96	72.59	89.62	94.92
Risha	92.64	98.13	89.51	96.84	98.72
Marka	99.42	99.75	99.84	99.18	98.71
Amman South	66.56	81.99	71.35	98.62	96.71
Karak	98.87	100.00	99.71	99.76	99.32
Total	94.99	94.30	88.45	95.69	93.97

Fig (2)

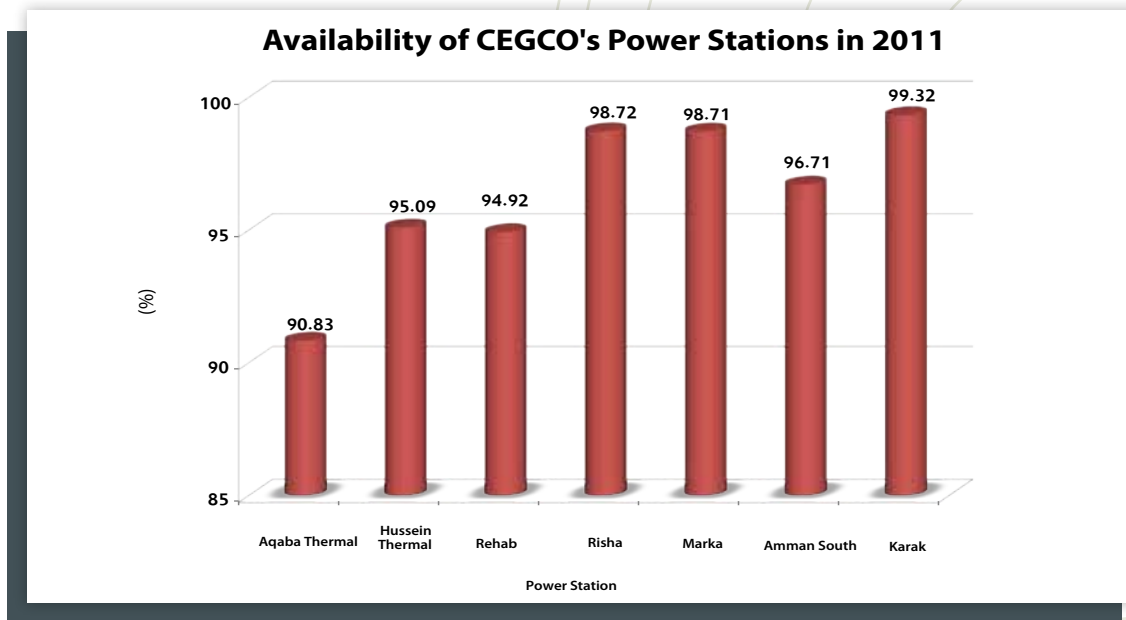


Table (3)
Forced Outage Factor (%)

Power Station	2007	2008	2009	2010	2011
Aqaba Thermal	1.07	2.05	0.77	2.43	4.74
Hussein Thermal	1.59	2.61	0.86	1.50	2.56
Rehab	1.97	10.83	21.43	6.26	2.34
Risha	3.44	1.58	8.47	1.05	1.08
Marka	0.57	0.25	0.16	0.12	0.13
Amman South	15.98	0.19	23.44	0.79	0.50
Karak	0.00	0.00	0.29	0.24	0.00
Total	1.98	3.77	6.86	2.77	3.02

Table (4)
Planned Outage Factor (%)

Power Station	2007	2008	2009	2010	2011
Aqaba Thermal	1.78	2.26	7.24	0.85	4.43
Hussein Thermal	4.08	1.75	1.07	0.27	2.35
Rehab	2.76	0.21	5.98	4.12	2.74
Risha	3.92	0.29	2.02	2.10	0.20
Marka	0.01	0.00	0.00	0.71	1.16
Amman South	17.46	17.82	5.21	0.60	2.79
Karak	1.13	0.00	0.00	0.00	0.67
Total	3.03	1.93	4.69	1.54	3.01

Power Station Efficiency

Table (5)

Efficiency (Generated) for Power Plants (%)

Power Station	2007	2008	2009	2010	2011
Aqaba Thermal	36.46	37.13	36.16	38.60	37.57
Hussein Thermal	29.72	29.46	28.69	28.41	29.07
Rehab	31.07	40.33	39.79	40.26	41.23
Risha	40.01	30.37	29.47	26.53	25.99
Marka	23.40	21.92	21.82	22.02	20.46
Amman South	27.40	26.37	27.63	27.64	25.76
Karak	23.29	23.25	22.91	23.06	22.30
Remote Villages	22.72	30.05	33.34	30.88	27.49
Total	35.54	36.30	35.38	36.41	35.71

Table (6)

Efficiency (Sent Out) for Power Plants (%)

Power Station	2007	2008	2009	2010	2011
Aqaba Thermal	33.71	34.31	33.46	35.40	34.56
Hussein Thermal	27.51	27.13	26.25	25.91	26.78
Rehab	31.00	39.58	39.17	39.55	40.48
Risha	39.19	30.23	29.34	26.39	25.85
Marka	22.70	20.56	21.18	21.69	19.88
Amman South	26.24	25.57	26.80	27.20	25.18
Karak	22.40	21.20	21.86	22.48	21.63
Remote Villages	21.18	28.18	31.18	32.99	25.81
Total	33.55	34.28	33.39	34.27	33.59

(*) From (2007- 2010) based on low heat value of heavy fuel oil and diesel oil

Power Station Heat Rate

Table (7)

Heat Rate (Generated) for Power Plants (kJ/kWh)

Power Station	2007	2008	2009	2010	2011
Aqaba Thermal	9877	9693	9953	9324	9583
Hussein Thermal	12687	12216	12547	12668	12383
Rehab	8999	8926	9047	8941	8731
Risha	11617	11850	12212	13569	13853
Marka	15255	16418	16495	16348	17592
Amman South	13023	13651	13028	13024	13975
Karak	15312	15478	15712	15606	16146
Remote Villages	15843	11979	10797	10911	13096
Total	10128	9916	10172	9884	10080

Table (8)

Heat Rate (Sent Out) for Power Plants (KJ/kWh)

Power Station	2007	2008	2009	2010	2011
Aqaba Thermal	10684	10491	10757	10168	10417
Hussein Thermal	13708	13265	13711	13889	13441
Rehab	11660	9093	9189	9101	8893
Risha	9187	11906	12267	13639	13927
Marka	15699	17504	16997	16593	18106
Amman South	13595	14076	13429	13232	14295
Karak	15899	16974	16463	16012	16646
Remote Villages	16996	12771	11545	11655	13950
Total	10729	10500	10779	10502	10719

(*) From (2007- 2010) based on low heat value of heavy fuel oil and diesel oil

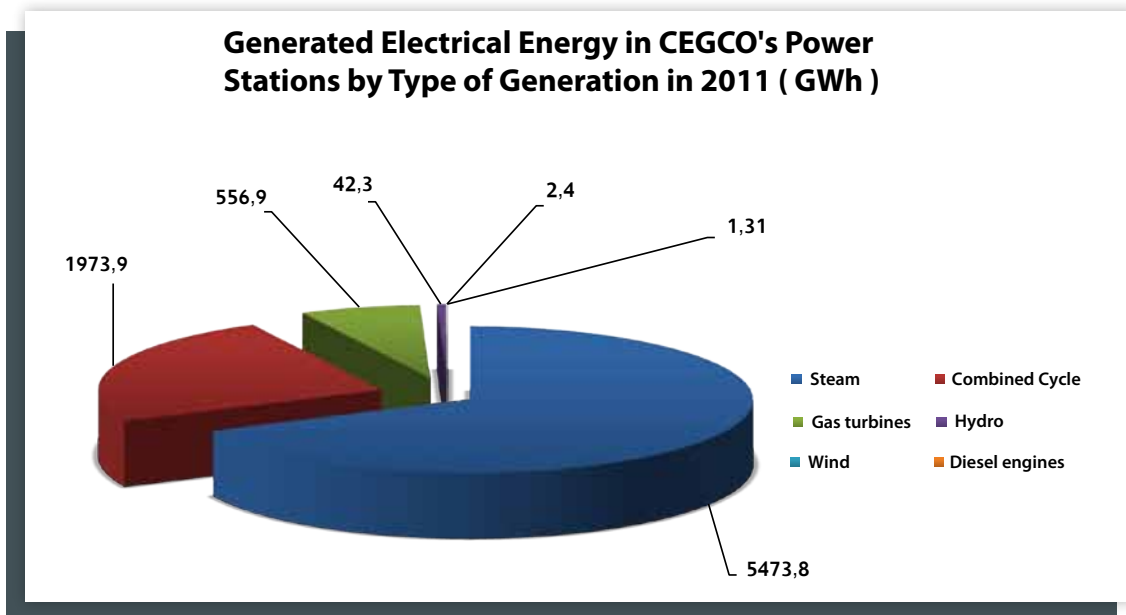
Generated Electrical Energy

Table (9)

Generated Electrical Energy in CEGCO's Power Stations (GWh)

Power Station	2007	2008	2009	2010	2011	Growth rate (%)
Aqaba Thermal	4834.7	4749.2	4680.6	4090.6	4303.9	5.21
Hussein Thermal	1739.0	1024.6	789.6	781.8	1212.2	55.1
Rehab	2662.4	2493.4	1921.6	2197.8	2013.6	-8.38
Risha	593.5	552.7	578.2	504.7	476.71	-5.54
Marka	8.83	8.33	15.2	29.4	9.85	-66.4
Amman South	8.5	17.4	16.7	41.6	28.1	-32.5
Karak	1.99	1.68	3.23	5.60	2.71	-51.7
Ibrahimiya	0.66	0.62	0.60	0.63	0.48	-24.1
Hofa	2.24	2.30	2.16	2.00	1.87	-6.23
Remote Villages	0.38	0.59	0.95	1.12	1.31	16.8
Aqaba Central	0.20	0.19	0.00	0.00	0.00	0.00
Total	9852.4	8851.1	8008.9	7655.2	8050.7	
Growth Rate (%)	9.90	-10.16	-9.52	-4.42	5.17	

Fig (3)



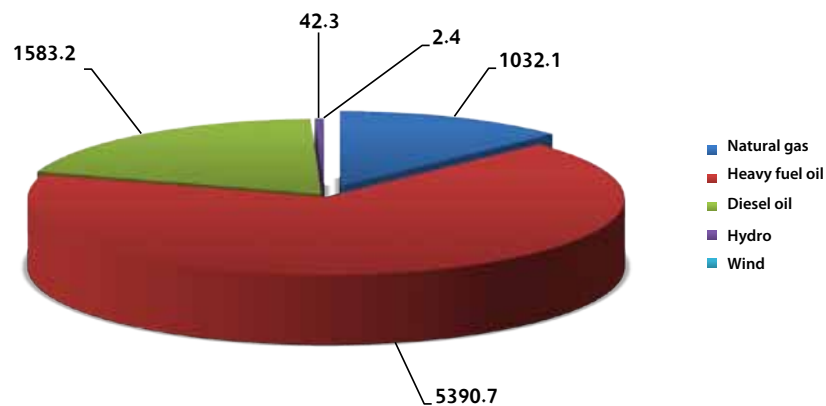
Sold Electrical Energy

Table (10)
Sold Electrical Energy from CEGCO's Power Stations (GWh)

Power Station	2007	2008	2009	2010	2011	Growth rate
Aqaba Thermal	4466.7	4387.9	4344.8	3757.9	3961.5	5.42
Hussein Thermal	1609.4	943.8	739.9	735.5	1147.1	56.0
Rehab	2619.9	2445.4	1893.4	2160.3	1975.6	-8.55
Risha	587.1	547.2	574.6	501.6	472.3	-5.83
Marka	8.36	7.81	14.70	29.03	9.7	-66.4
Amman South	8.1	16.93	16.2	41.3	27.9	-32.4
Karak	1.84	1.53	3.15	5.55	2.76	-50.2
Ibrahimiah	0.63	0.61	0.58	0.60	0.46	-23.7
Hofa	2.21	2.26	2.14	2.00	1.85	-7.30
Remote Villages	0.35	0.07	0.89	1.05	1.23	17.0
Central Aqaba	-0.15	0.08	0.00	0.00	0.00	0.00
Total	9304.5	8353.6	7590.4	7234.8	7600.5	
Growth Rate (%)	-0.45	-10.22	-9.14	-4.68	5.05	

Fig (4)

**Generated Electrical Energy in CEGCO's Power Stations
 by Type of Fuel and Primary Energy in 2011 (GWh)**



Internal Electrical Energy Consumption

Table (11)

CEGCO's Power Stations Internal Consumption (MWh)

Power Station	2007	2008	2009	2010	2011
Aqaba Thermal	365123	361321	349953	339172	344395
Hussein Thermal	128649	80994	67021	68674	95442
Rehab	2185	45887	29725	38459	36595
Risha	54559	2594	2599	2622	2537
Marka	471	517	448	433	280
Amman South	351	527	498	655	628
Karak	133	148	147	142	81
Ibrahimiah	15.8	17.2	15.0	13.0	80.1
Hofa	16.7	16.7	11.8	10.0	8.4
Remote Villages	25.5	36.8	61.7	71.5	10.1
Central Aqaba	348	336	114	90.1	8.44
Total	5518776	492395	450594	450342	480064



Table (12)

CEGCO's Power Stations Internal Consumption (%)

Power Station	2007	2008	2009	2010	2011
Aqaba Thermal	7.55	7.60	7.48	8.29	8.00
Hussein Thermal	7.39	7.90	8.49	8.78	7.87
Rehab	2.05	1.84	1.55	1.75	1.82
Risha	0.36	0.46	0.45	0.52	0.53
Marka	5.32	6.20	2.95	1.48	3.84
Amman South	4.13	3.02	2.99	1.57	2.23
Karak	6.69	8.81	4.56	1.40	2.99
Ibrahimiah	2.39	2.75	2.52	2.05	1.75
Hofa	0.75	0.72	0.55	0.50	0.53
Remote Villages	6.78	6.20	6.48	6.38	6.12
Central Aqaba	173	176	-	-	-
Total	5.60	5.56	5.63	5.88	5.96



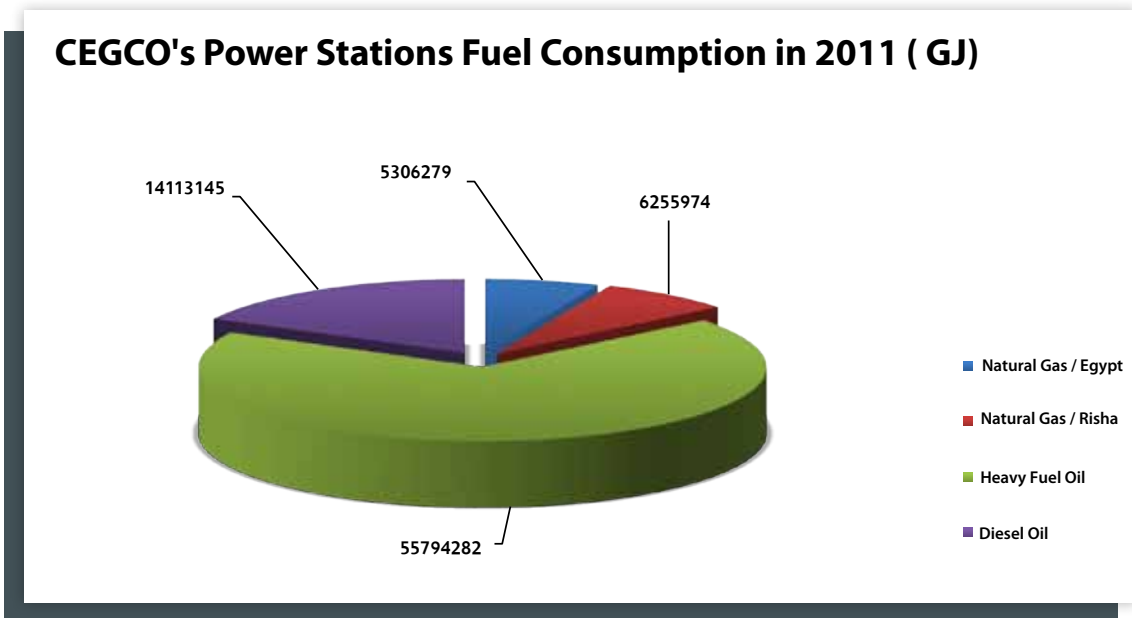
Fuel Consumption

Table (13)

CEGCO's Power Plants consumption of Fuel

Power Plant	Fuel Type	Unit	2007	2008	2009	2010	2011
ATPS	Egyption Gas	Billion BTU	44763	37150	43244	13952	821
	HFO	Ton	12315	174797	24861	594147	960744
	DO	Cubic meter	11	25	14	32	609
HTPS	HFO	Ton	517920	309944	245444	243455	367244
	DO	Cubic meter	423	309	712	1307	20
Rehab	Egyption Gas	Billion BTU	22706	21092	16480	17858	4209
	DO	Cubic meter	59	223	5166	23403	341115
Risha	Risha Gas	(1000) Cubic meter	219124	205167	221010	184621	181258
	DO	Cubic meter	1708	4655	20	12766	8359
Marka	DO	Cubic meter	3775	3817	7035	13366	4576
Amman South	DO	Cubic meter	3045	6634	6072	15095	10363
Karak	DO	Cubic meter	850	728	1423	2435	1192
Remot	DO	Cubic meter	167	198	287	340	446
Total	Egyption Gas	Billion BTU	67469	58242	59724	31810	5029
	Risha Gas	(1000) Cubic meter	219124	205167	221010	184621	181258
	HFO	Ton	530235	484741	270305	837602	1327988
	DO	Cubic meter	10038	16589	20729	68744	366680

Fig (5)



Installed Capacity of Operating Power Stations in Electrical System

Table (14)

Electrical System and Jordan Peak Load Development (MW)

Power Station	steam	steam Combined cycle	Natural Gas	Diesel Oil	Hydro	Wind	Total
Aqaba Thermal	5 x 130	-	-	-	6	-	656
Husseini Thermal	3 x 33	-	-	-	-	-	363
Rehab	4 x 66	-	-	-	-	-	-
Risha	-	-	2 x 30	-	-	-	60
Marka	-	1 x 97	2 x 100	-	-	-	297
Amman South	-	-	5 x 30	-	-	-	150
Karak	-	-	-	4 x 20	-	-	80
Ibrahimiya	-	-	-	2 x 30	-	-	60
Hofa	-	-	-	1 x 20	-	-	20
Remote Villages	-	-	-	-	-	4 x 0.08	0.32
Central Aqaba	-	-	-	-	-	5 x 0.225	1.125
Total	1013	97	410	160	6	1.4	1687



Table (15)

Installed capacity of Operating Power Stations in Electrical System (MW)

Source	2007	2008	2009	2010	2011
1.CEGCO	1747	1747	1706	1706	1687
Steam	1013	1013	1013	1013	1013
Combined cycle	297	297	297	297	297
Gas turbines / Natural gas	210	210	210	210	210
Gas turbines / Diesel oil	193	193	179	179	160
Diesel engines	27	27	-	-	-
Hydro	6	6	6	6	6
Wind	1.4	1.4	1.4	1.4	1.4
2.Other Organizations	450	788	920	1432	1693
SEPGCO	400	500	500	743	885
King Talal Dam	6	6	6	6	6
Jordan Bio Gas Company	3.5	3.5	3.5	4	4
AES	-	248	380	380	380
Al Qatraneh	-	-	-	254	373
Others	40	30	30	45	45
Total	2197	2535	2626	3138	3380

Loads of Electrical System and Jordan

Table (16)

Electrical System and Jordan Peak Load Development (MW)

Source	2007	2008	2009	2010	2011
CEGCO	1405	1226	1439	1512	1324
Other Companies Connected with System	328	732	770	933	1287
Imported	397	272	91	205	49
Total Electrical System	2130	2230	2300	2650	2660
Growth rate (%)	14.52	4.69	3.14	15.22	0.38
Other Companies not Connected with System	30	30	20	20	20
Total Jordan	2160	2260	2320	2670	2680
Growth rate (%)	13.62	4.63	2.65	15.09	0.37



Fig (6)

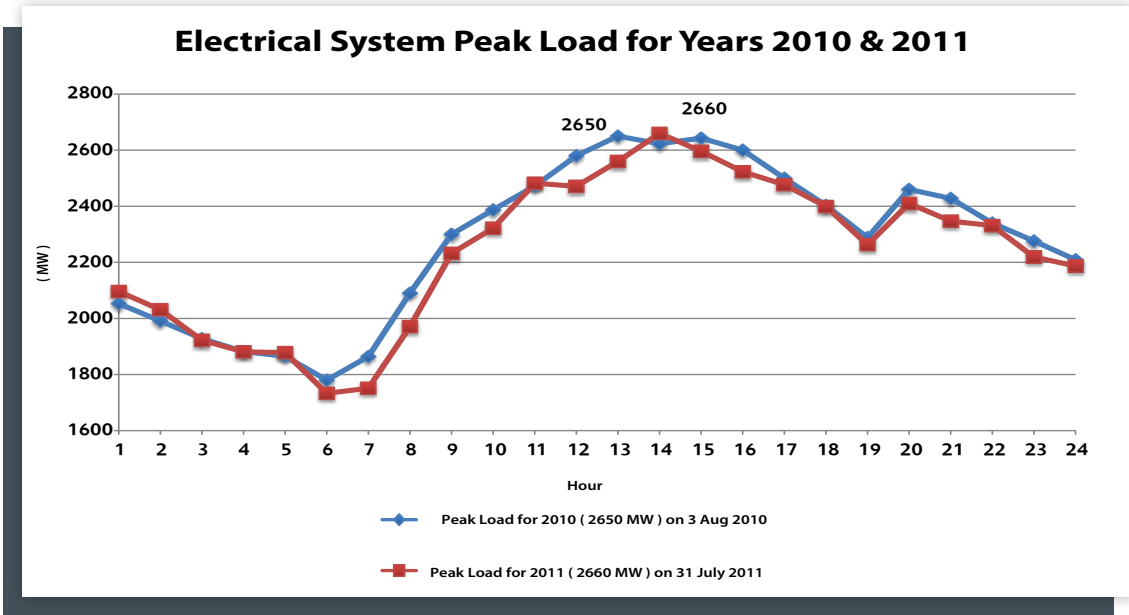
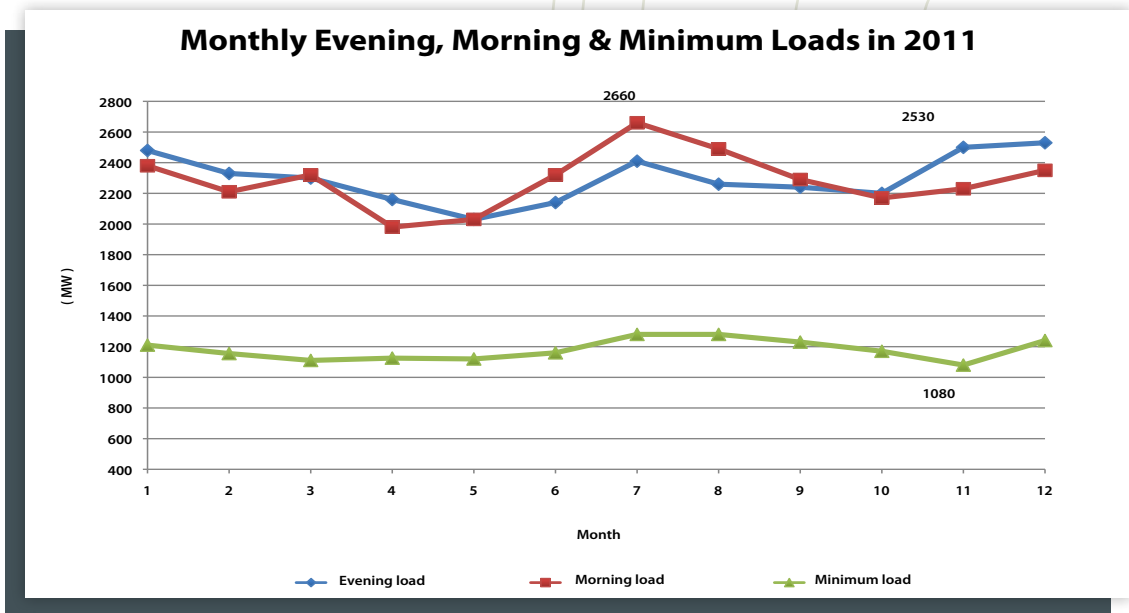


Fig (7)



12. There is no financial impact to the operations of non-recurrent in nature during the financial year and does not fall within the main company`s activity

13. Time series of realized profits or losses and dividends and net shareholders equity and the prices of securities for a period of five years

	2011	2010	2009	2008	2007
PROFIT (LOSS)- after tax	8,056,433	4,926,151	8,442,032	2,402,004	(12,941,195)
DIVIDENDS	4,187,211	9,782,555	-	-	-
DIVIDENDS FROM VOLUNTARY RESERVE	19,812,789	12,011,441	-	-	-
DIVIDENDS FROM SPECIAL RESERVE	-	-	30,000,000	16,402,953	-
SHARE HOLDERS EQUITY (NET)	124,807,100	139,152,488	156,020,333	177,578,301	191,579,250
SHARES ISSUED PRICE / JD *	-	-	-	-	-

* CEGCO registered on Jordan Securities Commission on 26/9/2007.but its stock not listing at Amman Stock Exchange till now.

14. Analysis of the financial status of the company and the results during the financial year

PROFITABILITY INDICATORS	2011	2010
OPERATION PROFIT (LOSS) RATIO	3.15%	5.77%
NET PROFIT (LOSS) BEFORE INTEREST , FOREIGN EXCHANGE & TAX	2.69%	6.25%
NET PROFIT (LOSS) BEFORE TAX	1.17%	1.66%
NET PROFIT (LOSS) AFTER TAX	0.89%	1.12%
RETURN ON ASSETS RATIO	1.22%	1.07%

LIQUIDITY INDICATORS	2011	2010
CURRENT RATIO (TIME)	0.99	0.97
LIQUIDITY RATIO (TIME)	0.93	0.83
WORK CAPITAL (1000 JD)	(2938)	(5764)

ASSETS UTILITY INDICATORS	2011	2010
ACCOUNTS RECEIVABLE TURNOVER (TIME)	2.73	4.31
NUMBER OF DAYS OF RECEIVABLES	134	85

CAPITAL STRUCTURE INDICATORS	2011	2010
DEBTS / TOTAL ASSETS RATIO	84.35%	73.29%
DEBTS / EQUITY RATIO	538.87%	274.37%

15. Future developments and future plans of the company

Central Electricity Generating Company works on future projects in order to increase the generating power of its stations according to projects offered for this sake.

16. The amount of audit fees for the company and its subsidiaries and the amount of any fees for other services received by the auditor and/or due to him

Auditing for the year 2011	
Auditing Office : Ernst & Young	
Auditing charges	23,200
Tax consultations charges	29,000
Computer systems improvement consultations	71,253
Total	123,453 JD



17. A. Numbers Of Shares Owned by Board Of Directors

	Position	Nationality	Share No.	Share No.
			2011	2010
Enara Energy Investment		Jordanian	15,300,000	15,300,000
H.E.Mr. Mohammed Abunayyan	Chairman (from 18/7/2011)	Saudi	_____	_____
H.E.Mr.Ismail Tahboub	Chairman (till 17/7/2011)	Jordanian	_____	_____
H.E.Mr.Joseph Francis Gomez	Member (18/7/2011-15/12/2011) Vice- Chairman (from 15/12/2011)	Singaporean	_____	_____
H.E.Mr. Habib Bin Husin	Vice- Chairman (till 31/3/2011)	Malaysia	_____	_____
H.E.Mr. Zainal Abidin Bin Abd Jalil	Vice- Chairman (31/3/2011 - 15/12/2011) Member (from 15/12/2011)	Malaysia	_____	_____
H.E.Mr.Thomas Leroy Langford	Member	American	_____	_____
H.E.Mr Nizar Al Qallab	Member (till 17/7/2011)	Jordanian	_____	_____
The Government Of Jordan		Jordanian	12,000,000	12,000,000
H.E.Mrs.Dina Al-Dabbas	Member	Jordanian	_____	_____
H.E.Eng.Malak Al-Kabariti	Member	Jordanian	_____	_____
H.E.Adnan Abu Al -Ragheb/ Investment fund of Social Security	Member	Jordanian	_____	_____

17. B. There are no Securities Owned by Senior Executive Management Personnel**17. C. There are no Securities Owned by Relatives of Members of Board of Directors & Senior Executive Management Personnel****17. D. There are no companies controlled by members of the Board of Directors or any of their relatives or the Executive Management or any of their relatives.**

18. A Benefits and remuneration received by the Chairman and members of the board of directors

	Position	Transportation	Remuneration	Traveling	Total
H.E.Mr. Mohammed Abunayyan	Chairman (from 18/7/2011)	2,726	0	0	2,726
H.E.Mr.Ismail Tahboub	Chairman (till 17/7/2011)	3,274	5,000	0	8,274
H.E.Mr.Joseph Francis Gomez	Member (18/7/2011-15/12/2011) Vice- Chairman (from 15/12/2011)	2,726	0	2,520	5,246
H.E.Mr. Habib Bin Husin	Vice- Chairman (till 31/3/2011)	1,500	0	0	1,500
H.E.Mr. Zainal Abidin Bin Abd Jalil	Vice- Chairman (31/3/2011 - 15/12/2011) Member (from 15/12/2011)	4,500	0	0	4,500
H.E.Mr.Ahmad Jauhary Bin Yahya	Vice- Chairman(till 31/12/2010)	0	5,000	0	5,000
H.E.Mr.Thomas Leroy Langford	Member	6,000	5,000	0	11,000
H.E.Mr.Nizar Saleh Al Qallab	Member (till 17/7/2011)	3,274	5,000	0	8,274
The Government Of Jordan					
H.E.Mrs.Dina Al-Dabbas	Member	6,000	5,000	0	11,000
H.E.Eng.Malek Al-Kabariti	Member	6,000	2,857	5,073	13,930
H.E.Eng.Abdel-Rahim Alawin	Member(till 10/2/2010)	0	714	0	714
H.E.Adnan Abu Al -Ragheb	Member	6,000	5,000	0	11,000
Total		42,000	33,571	7,593	83,164

* The total benefits that belong to H.E.Adnan Abu Al -Ragheb transferred to Social Security Corporation-Investment fund of Social Security



18. B Benefits and remunerations received by the executive management

	POSITION	Total Salaries	Remu-nerations	Traveling	TOTAL
Mr.Abdel Fattah Al Nsour	Chief Executive Officer	75,000	1,767	4,150	80,917
Mr.Sami Y.Abzakh	Management committee consultant / Admin & H.R affairs CEGCO BoD Secretary	30,540	3,155	690	34,385
Mrs.Zakieh Abed-Alghani Jardaneh	Executive Manager / Finance	31,440	775	650	32,865
Mr. Ismail Ahmed Qannis	Accounts & Reports Department Manager	21,240	548	0	21,788
Mr. Maher Mohammad Tubaishat	Executive Manager / Operation and Maintenance	30,690	3,173	1,300	35,163
Mr Ali Hussein Al Rawashdeh	Executive Manager / Engineering Services	26,668	1,147	1,050	28,865
Mr Ahmad Mohammad Al Lozi	Executive Manager / Human Resources - Acting	25,305	758	0	26,063
Mr Adnan Mohammad Dhoun	Executive Manager / Business Support	30,586	767	1,050	32,403
TOTAL		271,469	12,090	8,890	292,449



19 - Grants and donations that the company awarded in 2011

Statement	Amount /2011
The Charity Society of Manshet Abu Hamour	300
The Charity Society for Care for Children and Families	400
Jordan Relief Organization	150
The Islamic Charity Society Bani Hassan	150
Prince Ali Bin al-Hussein Club for Deaf	150
Umbrellas and chairs for King Abdullah II for Excellence/ Salt	2,808
Social Development Directorate/ Hashemite	400
College students in Hashemite region	2,000
Association of Jordanian Women Development for Deaf	350
Halemah al-Sadeyah Charity Society for Orphans	150
Preservation of the Holy Quran Association- Al-Ekhlis Center-Amman women branch	150
Preservation of the Holy Quran Association- Al-Seraj Quran Center-Amman women branch	150
Islamic Center Charity Society / Al-Mafarq	150
Al-Shoaa Center for Disabled Rehabilitation and Care	150
Roaq Al-Balqa Institution for Arts	2,000
Jordan Engineers Association	1,500
Directorate of Education/ Salt	800
The yearly donation for Hashemite Municipality	10,000
Distinguished Initiatives	9,000
Ashour Mahmud Mohamed Shoaleh	500
Al-Sholeh Sport Club	5,000
Jordanian Writers Association / Salt Branch 1000	1,000
Association for the preservation and protection of Jordan environment	610
Sejri National Jordanian Committee	50
Amman Al_Ahlia University	500



Princess Sanaa Assem Center for training and rehabilitation	200
Al-Balqa Applied University/ Faculty of Ajloun University	150
Jordanian Association for Scientific Research	500
Committee for the Care of Ibn Taymiyyah Mosque Affairs	300
Association of the North for Social Development	500
Al-Worood Charity Society / Kafranjeh	250
Jordanian Hashemite fund for Human Development	500
National Association for Blood Donation	200
Jordanian National Committee	1,000
Jordanian Society for Renewable Energy	5,000
Anoud Center for Training and Consultancy	2,000
Green Crescent Society	200
Islamic Charity Center Society - Aqaba Center	200
Tabneh Charity Society	200
Jordanian Society for Widows and Orphans care	200
National Association for Political Development	200
Iraqi-Jordan Ekhaa Society	200
Rafld Charity Society	200
National Society for Minors Care and Development	200
Charity Society of Seel Hosban and Zeyood women	200
Society for the Preservation of the Holy Quran- Hebras Quranic Center	200
Association of the Deaf and Mute	200
Jordan Club for Deaf	200
Ana Al-Ensan Society for the disabled rights	200
National Association for Special Needs of the Deaf	200
The Committee of Zakat and Sadaqat/ Kufranja	200





Club of Royal Highness Prince Ali Bin Al Hussein for the Deaf /Amman	200
Najmet Jordan Society for the Deaf	200
Charity Society Al-Takatof for Deaf and Orphans	200
Al-Nour Orphans Center / Qweismeh	200
Society for Preservation of the Quran – Al-Ekhlās Center for females – Nazal area	200
Al-Dhalil Society for Social Development	200
Tikyēt Um-Ali	200
Charity Society for the Advancement of Jordanian Families	200
Charity Society for the Welfare of children and families	200
Charity Society Era	200
Al-Shoaa for the Care and Rehabilitation of the disabled	200
Karak Association for the care of people with motor disabilities	200
Charity Society of Jarf Al-Daraweesh Women	200
Prince Mohammed bin Talal Housing Association for Development	200
Municipality of Rehab	2,490
Jordanian Engineers Association	1000
Jordanian Environment Society	500
Al-Janoub for Theatre shows / Maan	500
Football Club (Central Electricity Generating Company)	2000
Meteorological Department	500
Society of Friends of the Environment of Jordan	800
Al-Hashemite / kerosene heaters	1600
Total	64,558

20. There are no Contracts, projects & engagements made by the exporting company with the affiliate companies, sister companies, allied companies, chairman of the Board, members of the Board or any company employee or their relatives.

21. A. The company contribution in environment protection

Within the policy and intention of the company to preserve the environment as a vision and strategy, several environmental studies have been conducted by an international and local qualified companies in different sites in CEGCO. An environmental study was conducted by (5 Capitals) , a specialized company in environmental studies in order to find out the possibility of a leak from underground fuel tanks in Marka Power station. The study showed that there is no leakage from these reservoirs and therefore do not impact on the soil or ground water sources. Another environmental study has been also conducted by the same company to determine the quality of ambient air in the residential area around Amman South Power Station and the impact of operating the station on populated areas nearby. The study concluded that the quality of ambient air during the operation of the plant at full generating capacity complies with Jordanian and International specifications. In addition, the Royal Scientific Society was asked to conduct an environmental monitoring on the quality of ambient air in the engineers' housing next to Hussein Thermal Power Station for 24 hours, where the results revealed compliance with the requirements of Jordanian Standard for ambient air quality 1140/2006.

And within the environmental scanning procedures for company sites, asbestos sheets from Marka Power station have been dismantled , wrapped, and transported to hazardous waste disposal in Swaqa, under the supervision of ministry of Environment.

21. B. Company's contribution to the local community

The Company believes in the importance and necessity of integration and communication with the community of Jordan. For this purpose, the company has allocated a sum of its budget to be spent annually in this area and this participation is reflected in supporting the following parties:

- Work to provide financial and in-kind support for the Jordanian associations, institutions and municipalities.
- Provide annual support to the associations concerned with the environment.
- Organize field visits for the students of Jordanian Universities to the operating stations of the company.
- Conduct blood donation campaigns through the Department of Public Relations and Media in cooperation with the National Blood Bank to help the employees in case of emergency.
- Support SOS Children's Village in the city of Aqaba



- Support charity societies that concern with Jordanian children, orphans, poor families and those with special needs.
- Support local institutions concerned with improving the educational environment.
- Support municipalities and governorates such as the Municipalities of Hashemite and Rosayfeh, and reconstruction of Tafila.
- Support national initiatives that contribute to the reducing of road accidents, support the “ideal driver program.”
- Support specialized scientific research and scientific conferences held by Jordanian universities and professional associations.
- Ensure the yearly conduction of free medical day in one of the governorates with the participation of voluntary doctors from the private sector, pharmaceutical warehouses and the Ministry of Health.
- Support national, cultural festivals, and sports clubs.

The company intended to train a number of university and college-level students from different disciplines for the purposes of graduation where (34) students were trained, from different universities in the Kingdom within the training of students for the purposes of graduation, and as a support from the company to the community as follows:

Serial No	university / college	Number of students
1	Al-Balqa University	13
2	University of Jordan	1
3	University of Al-Zarqa	2
4	University of Science and Technology	1
5	The Hashemite University	4
6	Yarmouk University	2
7	Faculty of Al-Koarizme	5
8	University of Mutah	1
9	Nour Al Hussein Foundation	5





Central Electricity Generating Company

Financial Statements

31 December 2011

Independent Auditors' Report To The Shareholders Of Central Electricity Generating Company (Cegco) Public Shareholding Company

We have audited the accompanying financial statements of Central Electricity Generating Company ('the Company'), which comprise the statement of financial position as at 31 December 2011 and the statements of income, comprehensive income, changes in equity and cash flows for the year then ended, and a summary of significant accounting policies and explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate for the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Company as of 31 December 2011 and its financial performance and its cash flows for the year ended 31 December 2011 in accordance with International Financial Reporting Standards.

Regulatory Requirements

The Company maintains proper books of accounts and the accompanying financial statements and financial information in the Board of Director's report are in agreement therewith.

Amman – Jordan

19 March 2012

ERNST & YOUNG

The logo for Ernst & Young, featuring the company name in a blue, cursive script font.

Statement of financial position At 31 December 2011

		2011	2010
Assets	Notes	JD	JD
Non-Current Assets			
Property, plant and equipment	3	250,123,775	279,929,135
Projects in progress		-	215,108
Employees' housing fund loan	4	312,432	312,432
Investment in an associate	5	379,073	318,293
Deferred tax assets	6	8,462,004	10,787,346
Strategic fuel inventories	7	12,784,393	19,270,492
		272,061,677	310,832,806
Current Assets			
Inventories	8	32,609,534	30,240,985
Other current assets	9	4,993,277	3,469,200
Accounts receivable	10	487,344,640	176,164,101
Cash and bank balances and cash		344,140	242,317
		525,291,591	210,116,603
Total Assets		797,353,268	520,949,409
Equity and Liabilities			
Equity	11		
Paid in capital		30,000,000	30,000,000
Statutory reserve		7,500,000	6,948,297
Voluntary reserve		78,204,191	98,016,980
Retained earnings		9,102,909	4,187,211
Total Equity		124,807,100	139,152,488
Liabilities			
Non-Current Liabilities			
Long-term loans	12	136,908,973	158,005,696
End-of-service indemnity provision	13	5,353,203	5,872,824
Decommissioning provision	14	2,054,000	2,038,000
		144,316,176	165,916,520
Current Liabilities			
Current portion of long-term loans	12	27,985,445	28,787,182
Other current liabilities	15	5,514,894	5,089,983
Employees termination benefits provision	16	-	325,011
Accounts payable	17	455,309,148	156,104,641
Due to banks	18	39,420,505	25,573,584
		528,229,992	215,880,401
Total Liabilities		672,546,168	381,796,921
Total Equity and Liabilities		797,353,268	520,949,409

The attached notes from 1 to 33 form part of these Financial Statements

Statement of Income For The Year Ended 31 December 2011

	Notes	2011	2010
		JD	JD
Power generation revenues	19	905,528,516	438,871,201
Stations operating costs	20	(823,128,979)	(353,083,645)
Depreciation of property, plant and equipment	3	(28,822,150)	(30,458,554)
Administrative expenses	21	(11,936,321)	(17,247,762)
Maintenance costs	22	(10,079,646)	10,286,948)
Depreciation of non-moving inventories		(1,448,898)	(1,547,090)
End-of-service indemnity provision	13	(1,616,770)	(941,493)
Total operating costs		(877,032,764)	(413,565,492)
Operating profit		28,495,752	25,305,709
Realized and unrealized loss from foreign currency exchange	26	(5,138,964)	(11,415,556)
Share of profit (loss) of an associate	5	60,780	(54,060)
Provision for doubtful debts	10	(7,293,143)	(2,839,551)
Provisions and other fees	25	(35,000)	(107,465)
Other revenues, net	23	3,112,325	5,128,068
Finance costs		(8,576,195)	(8,735,210)
Profit before income tax		10,625,555	7,281,935
Income tax	6	(2,569,122)	(2,355,784)
Profit for the year		8,056,433	4,926,151
Basic and diluted earning per share	24	JD 0.269	JD 0.164

The attached notes from 1 to 33 form part of these Financial Statements

Statement of comprehensive Income For The Year Ended 31 December 2011

	2011	2010
	JD	JD
Profit for the year	8,056,433	4,926,151
Other comprehensive income		
Actuarial gain – end-of-service indemnity	1,779,645	-
Tax on actuarial gain	(181,466)	-
Other comprehensive income for the year, net of tax	1,598,179	-
Total comprehensive income for the year	9,654,612	4,926,151

The attached notes from 1 to 33 form part of these Financial Statements

Statement Of Changes In Equity For The Year Ended 31 December 2011

	Paid in capital		Statutory reserve		Voluntary reserve		Special reserve		Treasury rights		Retained earnings		Total	
	JD		JD		JD		JD		JD		JD		JD	
Balance at 1 January 2011	30,000,000		6,948,297		98,016,980		-		-		4,187,211		139,152,488	
Dividends (Note 11)	-		-		(19,812,789)		-		-		(4,187,211)		(24,000,000)	
Profit for the year	-		-		-		-		-		8,056,433		8,056,433	
Other comprehensive income	-		-		-		-		-		1,598,179		1,598,179	
Total comprehensive income for the year	-		-		-		-		-		9,654,612		9,654,612	
Appropriation to statutory reserve	-		551,703		-		-		-		(551,703)		-	
Balance at 31 December 2011	30,000,000		7,500,000		78,204,191		-		-		9,102,909		124,807,100	
Balance at 1 January 2010	30,000,000		6,209,357		10,295,754		97,239,753		2,492,914		9,782,555		156,020,333	
Transfers	-		-		99,732,667		(97,239,753)		(2,492,914)		-		-	
Dividends	-		-		(12,011,441)		-		-		(9,782,555)		(21,793,996)	
Profit and comprehensive income for the year											4,926,151		4,926,151	
Appropriation to statutory reserve	-		738,940		-		-		-		(738,940)		-	
Balance at 31 December 2010	30,000,000		6,948,297		98,016,980		-		-		4,187,211		139,152,488	

The attached notes from 1 to 33 form part of these Financial Statements

Statement of Cash Flows For The Year Ended 31 December 2011

	Notes	2011	2010
		JD	JD
Operating Activities			
Profit before income tax		10,625,555	7,281,935
Adjustments for:			
Depreciation of property, plant and equipment	3	28,822,150	30,458,554
Depreciation of non-moving inventories		1,448,898	1,547,090
End-of-service indemnity provision	13	1,616,770	941,493
Employees legal cases provision	15	(160,578)	(99,246)
Employees vacations provision	15	89,747	89,187
Employees termination benefits provision		-	4,377,761
Gain on disposal of property, plant and equipment		(1,261,465)	(1,161,878)
Doubtful debts provision	10	7,293,143	2,839,551
Other provisions and fees		35,000	107,465
loss from foreign currency exchange		5,141,307	11,370,228
Share of (gain) loss of an associate		(60,780)	54,060
Finance costs		8,576,195	8,735,210
Working capital changes:			
Accounts receivable		(318,473,682)	(151,316,165)
Other current assets		222,711	634,504
Inventories		2,668,652	(2,883,382)
Accounts payable		299,204,507	141,486,922
Other current liabilities		674,744	123,568
Paid employees vacations provision	15	(32,368)	(149,067)
Paid employees termination benefits provision	16	(325,011)	(4,052,750)
Paid other provisions and fees		(107,465)	(321,847)
Paid end-of-service indemnity provision	13	(356,746)	(3,329,743)
Income tax paid	15	(405,200)	(137,177)
Net cash from operating activities		45,236,084	46,596,273
Investing Activities			
Additions to property, plant and equipment, and projects under progress		(902,843)	(1,344,251)
Proceeds from sale of property, plant and equipment		1,545,838	2,760,364
Net cash from investing activities		642,995	1,416,113
Financing Activities			
Due to banks		13,846,921	11,189,649
Payments on loans		(32,049,409)	(35,223,958)
Proceeds from loans		5,000,000	6,500,000
Dividends paid	11	(24,000,000)	(21,793,996)
Interest paid		(8,574,768)	(8,777,417)
Net cash used in financing activities		(45,777,256)	(48,105,722)
Net increase (decrease) in cash and cash equivalents		101,823	(93,336)
Cash and cash equivalents at 1 January		242,317	335,653
Cash and cash equivalents At 31 December		344,140	242,317

The attached notes from 1 to 33 form part of these Financial Statements

Notes To The Financial Statements At 31 December 2010

(1) General

Central Electricity Generating Company was registered in accordance with the Jordanian Companies Law No. (22) of 1997 and in implementation of the Council of Ministers resolution dated 4 October 1997, regarding the establishment of a separate company from the National Electric Power Company, to conduct electrical generating activities, which is the only activity that the Company is engaged in.

The Company was registered with the Ministry of Industry and Trade on 12 February 1998 as a public shareholding company under number (334), and commenced its industrial and commercial activities on 1 January 1999.

In accordance with the privatization initiatives, the Government during 2007 sold 51% of CEGCO shares to ENARA Energy Investment (PSCA). Another 9% of the Government's shares was sold to the Social Security Corporation. In connection with the sale, CEGCO has signed new power purchase agreements with National Electric Power Company (NEPCO).

The financial statements were authorized for issue by the Company's Board of Directors in their meeting held on 19 March 2012 and it is subject to the approval of the General Assembly.

(2-1) Basis Of Preparation

- The financial statements are prepared under the historical cost convention.
- The financial statements have been prepared in accordance with International Financial Reporting Standards.
- The financial statements are presented in Jordanian Dinars.

(2-2) Changes In Accounting Policy And Disclosures

The accounting policies adopted are consistent with those of the previous year except that the Company has adopted the following new IFRS and IFRIC and amended IAS:

IFRS 9 Financial Instruments: Classification and Measurement

IFRS 9 as issued reflects the first phase of the IASBs work on the replacement of IAS 39 and applies to classification and measurement of financial assets and financial liabilities as defined in IAS 39. The standard is effective for annual periods beginning on or after 1 January 2015. In subsequent phases, the IASB will address hedge accounting and impairment of financial assets. The completion of this project is expected over the course of 2011 or the first half of 2012. The adoption of the first phase of IFRS 9 will have an effect on the classification and measurement of the Company's financial instruments.

The Company has early adopted the standard as of 1 January 2011 and it had no effect on the financial position or performance of the Company.

IAS 24 Related Party Disclosures (Amendment)

The IASB issued an amendment to IAS 24 that clarifies the definitions of a related party. The new definitions emphasize a symmetrical view of related party relationships and clarifies the circumstances in which persons and key management personnel affect related party relationships of an entity. In addition, the amendment introduces an exemption from the general related party disclosure requirements for transactions with government and entities that are controlled, jointly controlled or significantly influenced by the same government as the reporting entity. The adoption of the amendment did not have any impact on the financial position or performance of the Company.

IAS 32 Financial Instruments: Presentation – Classification of Rights Issues (Amendment)

The IASB issued an amendment that alters the definition of a financial liability in IAS 32 to enable entities to classify rights issues and certain options or warrants as equity instruments. The amendment is applicable if the rights are given pro rata to all of the existing owners of the same class of an entity's non-derivative equity instruments, to acquire a fixed number of the entity's own equity instruments for a fixed amount in any currency. The amendment has had no effect on the financial position or performance of the Company because the Company does not have these type of instruments.

IFRIC 13 Customer Loyalty Programmes (determining the fair value of award credits)**IFRIC 14 Prepayments of a minimum funding requirement (Amendment)****IFRIC 19 Extinguishing Financial Liabilities with Equity Instruments**

The adoption of these interpretations did not have any impact on the financial position or performance of the Company.

(2-3) Significant Accounting Policies**Use of estimates**

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of financial assets and liabilities and disclosure of contingent liabilities. These estimates and assumptions also affect the revenues and expenses and the resultant provisions as well as fair value changes reported in equity. In particular, considerable judgment by management is required in the estimation of the amount and timing of future cash flows when determining the level of provisions required. Such estimates are necessarily based on assumptions about several factors involving varying degrees of judgment and uncertainty and actual results may differ resulting in future changes in such provisions.

Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment in value. Land is not depreciated.

Depreciation is calculated on a straight line basis over the estimated useful lives of the assets using annual percentages as follows:

	%
Buildings	2 - 7
Steam generating units	3 - 11
Gas generating units	4 - 20
Wind generating units	2
Computers	10 - 20
Vehicles	20
Equipment	7 - 20
Tools	7 - 20
Furniture and office equipment	10

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable. If any such indication exists and where the carrying values exceed the estimated recoverable amount, the assets are written down to their recoverable amount and impairment loss is presented in the statement of comprehensive income.

Decommissioning costs

Provision is recognized for decommissioning costs, based on future estimated expenditures discounted to present values. Where appropriate, the establishment of a provision is recorded as part of the original cost of the related property, plant and equipment.

Changes in the provision arising from revised estimates or discount rates or changes in the expected timing of expenditures that relate to property, plant and equipment are recorded as adjustments to their carrying value and depreciated prospectively over their remaining estimated useful economic lives; otherwise such changes are recognized in the comprehensive income statement.

The unwinding of the discount is included within the comprehensive income statement as a finance charge.

Investment in associates

The Company's investment in its associate is accounted for using the equity method of accounting. An associate is an entity in which the Company has significant influence and which is neither a subsidiary nor a joint venture. Under the equity method, the investment in the associate is carried in the statement of financial position at cost plus post acquisition changes in the Company's share of net assets of the associate. Goodwill relating to the associate is included in the carrying amount of the investment and is not amortized. The income statement reflects the share of the results of operations of the associate. Where there has been a change recognized directly in the equity of the associate, the Company recognizes its share of any changes and discloses this, when applicable, in the statement of changes in equity. Profits and losses resulting from transactions between the Company and the associate are eliminated to the extent of the interest in the associate.

Inventories

Inventories are valued at the lower of cost and net realisable value.

The cost of inventories comprises all costs of purchase and other costs incurred in bringing the inventories to their present location and condition and is determined using the weighted average method, except for the operating fuel inventory, the cost of which is determined using the first-in-first-out (FIFO) method.

Slow moving spare parts over 5 years is depreciated over the estimated remaining lives of the related assets. Slow moving general materials over 5 years is depreciated using an annual percentage of 50%.

Accounts receivable

Accounts receivable are stated at original invoice amount less a provision for any uncollectible amounts. An estimate for doubtful debts is made when collection of the full amount is no longer probable. Bad debts are written off when there is no possibility of recovery.

Cash and cash equivalents

For the purpose of the cash flows statement, cash and cash equivalents consist of cash on hand, bank balances, and short-term deposits with an original maturity of three months or less.

Term Loans

All term loans are initially recognized at the fair value of the consideration received.

After initial recognition, interest-bearing loans are subsequently measured at amortized cost.

End-of-service indemnity provision

End-of-service indemnity provision is calculated according to Board of Directors' resolution No. (89) For the year 2000. It is computed for the accumulated service period based on the last salary and allowances vested to the employees multiplied by the accumulated service period less the Company's periodic contributions to the Social Security Corporation for the accumulated year of service at the statement of financial position date.

Employees termination benefits provision

The Company recognizes employees' termination benefits provision when the Company is demonstrably committed to provide termination benefits as a result of an offer made in order to encourage voluntary redundancy. The Company is committed only when a detailed formal plan is in place and is without realistic possibility of withdrawal. The employees' termination benefits are measured based on the number of employees expected to accept the offer.

Accounts payable and accruals

Liabilities are recognized for amounts to be paid in the future for goods or services received, whether billed by the supplier or not.

Provisions

Provisions are recognized when the Company has an obligation (legal or constructive) arising from a past event, and the costs to settle the obligation are both probable and able to be reliably measured.

Revenue recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured.

Electric generation revenues through the usage of the power stations to generate power is recognized during the period in which the electric capacity is available in power stations according to the power purchase agreements with NEPCO.

Expense recognition

Expenses are recognized when incurred according to the accrual basis of accounting.

Cash flow hedges

The effective portion of the gain or loss on the hedging instrument is recognised directly as other comprehensive income in the cash flow hedge reserve, while any ineffective portion is recognised immediately in the income statement in other operating expenses.

Amounts recognised as other comprehensive income are transferred to the income statement when the hedged transaction affects profit or loss, such as when the hedged financial income or financial expense is recognised or when a forecast sale occurs. Where the hedged item is the cost of a non-financial asset or non-financial liability, the amounts recognised as other comprehensive income are transferred to the initial carrying amount of the nonfinancial asset or liability.

If the forecast transaction or firm commitment is no longer expected to occur, the cumulative gain or loss previously recognised in equity is transferred to the income statement. If the hedging instrument expires or is sold, terminated or exercised without replacement or rollover, or if its designation as a hedge is revoked, any cumulative gain or loss previously recognised in other comprehensive income remains in other comprehensive income until the forecast transaction or firm commitment affects profit or loss.

hedged cash flows affect income.

Taxes

Current income tax

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the statement of financial position date.

Deferred income tax

Deferred income tax is provided using the liability method on temporary differences at the statement of financial position date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes and tax losses and tax credit carry-forwards. Deferred tax assets and liabilities are measured using the tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The measurement of deferred tax liabilities and deferred tax assets reflects the tax consequences that would follow from the manner in which the enterprise expects, at the statement of financial position date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are recognized regardless of when the timing difference is likely to reverse.

Deferred tax assets are recognized when it is probable that sufficient taxable profits will be available against which the deferred tax assets can be utilized. At each statement of financial position date, the Company re-assesses unrecognized deferred tax assets and the carrying amount of deferred tax assets. The enterprise recognizes a previously unrecognized deferred tax asset to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered. The Company conversely reduces the carrying amount of a deferred tax asset to the extent that it is no longer probable that sufficient taxable profit will be available to allow the benefit of part or that entire deferred tax asset to be utilized.

Sales Tax

Revenues, expenses and assets are recognized net of the amount of sales tax except: where the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, receivables and payables that are stated with the amount of sales tax included.

Impairment and uncollectibility of financial assets

An assessment is made at each statement of financial position date to determine whether there is objective evidence that a specific financial asset may be impaired. If such evidence exists, any impairment loss is recognized in the comprehensive income statement.

Impairment is determined as follows:

For assets carried at amortized cost, impairment is the difference between carrying amount and the present value of future cash flows discounted at the original effective interest rate.

For assets carried at cost, impairment is the difference between carrying value and the present value of future cash flows discounted at the current market rate of return for a similar financial asset.

Foreign currency

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the statement of financial position date. All differences are taken to the comprehensive income statement.

(3) Property, Plant And Equipment

2011	Land & buildings	Steam generating units	Gas generating units	Diesel generating units	Wind generating units	Computers	Vehicles	Equipment	Tools	Furniture & office equipment	Total
	JD	JD	JD	JD	JD	JD	JD	JD	JD	JD	JD
Cost:											
At 1 January 2011	131,035,541	398,656,604	196,035,294	1,819,836	425,407	924,506	2,010,426	3,515,610	1,244,739	1,219,904	736,887,867
Additions	76,880	-	-	-	-	252,280	-	178,084	568,785	41,922	1,117,951
Change in decommissioning provision (Note 14)	-	(70,000)	-	-	-	-	-	-	-	-	(70,000)
Disposals	(2,464,463)	(550,041)	-	-	-	(986)	(41,191)	-	-	-	(3,056,681)
At 31 December 2011	128,647,958	398,036,563	196,035,294	1,819,836	425,407	1,175,800	1,969,235	3,693,694	1,813,524	1,261,826	734,879,137
Accumulated depreciation:											
At 1 January 2011	74,799,862	250,020,018	123,521,951	1,819,811	133,110	727,771	1,775,440	2,783,860	483,579	893,330	456,958,732
Depreciation for the year	5,458,315	15,843,399	6,989,796	-	9,454	75,250	96,904	175,709	90,123	83,200	28,822,150
Disposals	(830,131)	(154,011)	-	-	-	(197)	(41,181)	-	-	-	(1,025,520)
At 31 December 2011	79,428,046	265,709,406	130,511,747	1,819,811	142,564	802,824	1,831,163	2,959,569	573,702	976,530	484,755,362
Net book value at 31 December 2011	49,219,912	132,327,157	65,523,547	25	282,843	372,976	138,072	734,125	1,239,822	285,296	250,123,775

2010	Land & buildings	Steam generating units	Gas generating units	Diesel generating units	Wind generating units	Computers	Vehicles	Equipment	Tools	Furniture & office equipment	Total
	JD	JD	JD	JD	JD	JD	JD	JD	JD	JD	JD
Cost:											
At 1 January 2010	133,099,236	398,515,604	195,553,795	1,819,836	425,407	888,473	1,917,526	3,305,642	873,690	1,155,953	737,555,162
Additions	50,703	-	601,859	-	-	36,033	111,950	209,968	371,049	63,951	1,445,513
Change in decommissioning provision (Note 14)	-	141,000	-	-	-	-	-	-	-	-	141,000
Disposals	(2,114,398)	-	(120,360)	-	-	-	(19,050)	-	-	-	(2,253,808)
At 31 December 2010	131,035,541	398,656,604	196,035,294	1,819,836	425,407	924,506	2,010,426	3,515,610	1,244,739	1,219,904	736,887,867
Accumulated depreciation:											
At 1 January 2010	69,883,916	233,225,505	115,908,800	1,819,811	123,656	658,115	1,671,502	2,625,126	429,248	809,821	427,155,500
Depreciation for the year	5,569,346	16,794,513	7,613,151	-	9,454	69,656	105,860	158,734	54,331	83,509	30,458,554
Disposals	(653,400)	-	-	-	-	-	(1,922)	-	-	-	(655,322)
At 31 December 2010	74,799,862	250,020,018	123,521,951	1,819,811	133,110	727,771	1,775,440	2,783,860	483,579	893,330	456,958,732
Net book value at 31 December 2010	56,235,679	148,636,586	72,513,343	25	292,297	196,735	234,986	731,750	761,160	326,574	279,929,135

(4) Employees' Housing Fund Loan

This item represents the balance of loans granted to the Company's employees housing fund. The loan bears no interest and has no specified maturity date.

(5) Investment In An Associate

This item represents the Company's investments in Jordan Biogas Company. The Company's percentage of ownership was 50% as of 31 December 2011 (2010: 50%).

	2011	2010
	JD	JD
Jordan Biogas Company W.L.L	379,073	318,293

The movements on the investment during the year were as follows:

	2011	2010
	JD	JD
At 1 January	318,293	372,353
Share of profit (loss) of an associate	60,780	(54,060)
At 31 December	379,073	318,293

Share of the associate's statement of financial position:

	2011	2010
	JD	JD
Current assets	349,789	302,040
Non-current assets	428,241	430,449
Current liabilities	(14,820)	(65,646)
Non-current liabilities	(384,137)	(348,550)
Net assets	379,073	318,293

Share of the associate's revenue and profit:

	2011	2010
	JD	JD
Revenue	216,425	266,349
Profit (loss) for the year	60,780	(54,060)

(6) Income Tax

The reconciliation of accounting profit to tax profit is as follows:

	2011			2010		
	Aqaba	Other locations	Total	Aqaba	Other locations	Total
	JD	JD	JD	JD	JD	JD
(Loss) profit before income tax	(1,309,012)	11,934,567	10,625,555	(3,958,748)	11,240,683	7,281,935
Deductions from pretax income	(2,621,964)	(608,696)	(3,230,660)	(2,888,141)	(2,943,043)	(5,831,184)
Additions to pretax income	12,416,575	5,112,635	17,529,210	22,119,478	3,706,063	25,825,541
Taxable income	8,485,599	16,438,506	24,924,105	15,272,589	12,003,703	27,276,292
Statutory income tax rate	5%	14%		5%	14%	
Income tax expense for the year	(424,280)	(2,301,391)	(2,725,671)	(763,629)	(1,680,518)	(2,444,147)
Deferred tax assets *	160,064	(3,515)	156,549	424,728	(336,365)	88,363
Net tax expense	(264,216)	(2,304,906)	(2,569,122)	(338,901)	(2,016,883)	(2,355,784)

* This amount consists of the following:

	2011	2010
	JD	JD
2008 tax decision difference	-	(10,875)
2009 tax decision difference	(82,783)	-
Deferred tax assets (liabilities) relating to the end-of-service indemnity provision	135,276	(240,724)
Deferred tax assets relating to the exchange differences arising from the revaluation of loans in foreign currencies	104,056	339,962
	156,549	88,363

The Company has obtained final clearance from the Income & Sales Tax Department for all the locations except for the records of Aqaba for the years up to the end of 2009. As a result of the Company's tax clearance up to year 2007, the Company has tax losses carried forward of JD 80,395,800 that are available for offsetting against future taxable profits. Deferred tax assets have been recognized in respect of those losses as the Company, according to its business plan forecasts and budget, will be generating enough taxable profit to offset the recognized deferred tax assets.

The Company has obtained final clearance from the Income & Sales Tax Department with respect to Aqaba location for the years up to 2006.

Movement in deferred tax assets is as follows:

	2011	2010
	JD	JD
At 1 January	10,787,346	12,378,869
Relating to accumulated losses and others	156,549	88,363
Transferred from income tax provision	966	632
Tax effect of actuarial gain	(181,466)	-
Income tax expense for the year (other locations)	(2,301,391)	(1,680,518)
At 31 December	8,462,004	10,787,346

Movements on the income tax provision were disclosed (note 15) to the financial statements.

(7) Strategic Fuel Inventories

	2011	2010
	JD	JD
Heavy fuel inventory	7,850,410	10,978,512
Diesel inventory	4,933,983	8,291,980
	12,784,393	19,270,492

In accordance with the power purchase agreements (Note 1), the Company shall maintain sufficient quantities of fuel in the power generating stations to enable the stations to be operated continuously. The Company agreed with NEPCO on the quantities of fuel it should maintain at the stations to enable the stations to generate power for the periods stated in the power purchase agreements. Accordingly, fuel inventory was reclassified as operating inventory (Note 8) and strategic inventory.

(8) Inventories

	2011	2010
	JD	JD
Spare parts*	32,231,052	30,749,887
Depreciation of non-moving inventories	(1,372,424)	(1,459,742)
	30,858,628	29,290,145
Fuel inventory (Note 7)	4,025	12,703
General materials, net	513,599	529,266
Materials in transit	1,218,679	408,871
Others	14,603	-
	32,609,534	30,240,985

(9) Other Current Assets

	2011	2010
	JD	JD
Jordan Valley Authority	48,137	15,986
Aqaba Petroleum Company	1,245,709	754,739
Jordan Petroleum Refinery Company	300,589	666,105
Insurance claims / accidents	163,747	471,387
Other receivables	176,164	173,388
	1,934,346	2,081,605
Allowance for doubtful accounts	(94,395)	(94,395)
Other receivables, net	1,839,951	1,987,210
Prepaid expenses	1,351,462	1,358,814
Refundable deposits	23,990	23,990
Employees receivables	1,767,533	33,565
Insurance claims	10,341	65,621
	4,993,277	3,469,200

As at 31 December 2011 and 2010, other receivables at a nominal value of JD 94,395 were impaired and fully provided for.

As at 31 December, the aging of unimpaired receivables is as follows:

	Past due but not impaired				Total
	< 30 days	30 – 90 days	91 – 120 days	> 120 days	
	JD	JD	JD	JD	
2011	547,404	17,163	104,922	1,170,462	1,839,951
2010	527,282	171,426	11,186	1,277,316	1,987,210

Unimpaired receivables are expected, on the basis of past experience, to be fully recoverable.

(10) Accounts Receivable

	2011	2010
	JD	JD
National Electric Power Company – Power generation revenues	499,226,172	180,750,549
National Electric Power Company – Other	8,137	10,078
Provision for doubtful debt	(11,889,669)	(4,596,526)
	487,344,640	176,164,101

As at 31 December, the aging of unimpaired accounts receivable is as follows:

	Neither past due nor impaired	Past due but not impaired < 30 days	Past due but not impaired > 30 days	Total
	JD	JD	JD	JD
2011	155,278,168	94,741,903	237,324,569	487,344,640
2010	65,972,192	1,946	110,189,963	176,164,101

Movement in the allowance for doubtful debts were as follows:

	2011	2010
	JD	JD
At 1 January	4,596,526	1,756,975
Change for the year	7,293,143	2,839,551
	11,889,669	4,596,526

(11) Equity**Share Capital**

Share capital comprises of 30,000,000 shares at par value of 1 JD per share.

Statutory reserve

The accumulated balance in the statutory reserve represents the cumulative appropriation of 10% of profit before income tax throughout the years as required by the Jordanian Companies' Law. The Company may resolve to discontinue such annual transfers when the reserve totals 25% of the issued share capital. The Company decided not to exceed 25% of its capital. The reserve is not available for distribution to shareholders.

Dividends paid from the voluntary reserve and retained earnings

In its ordinary meeting held on 27 April 2011, the General Assembly approved the Board of Directors recommendation to pay as dividends an amount of JD 24,000,000 to the shareholders from the voluntary reserve and retained earnings JD 19,812,789 and JD 4,187,211, respectively.

(12) Loans

	2011			2010	
	Loan Installments			Loan Installments	
	Loan Currency	Current Portion	Long-term Portion	Current Portion	Long-term Portion
		JD	JD	JD	JD
Japanese loan 1	JPY	2,024,183	24,290,198	1,933,054	25,129,705
Japanese loan 2	JPY	4,804,001	64,854,016	4,587,724	66,522,005
Arab Fund loan 1	KWD	1,464,004	8,051,956	1,438,861	9,352,532
Arab Fund loan 2	KWD	3,791,760	23,006,760	3,726,640	26,338,280
Syndicated loan	JOD	12,500,000	12,500,000	12,500,000	25,000,000
Standard Chartered Bank loan	JOD	2,083,333	-	3,250,000	-
Italian Soft loan	Euro	146,227	1,681,614	149,933	1,874,163
French Protocol loan	Euro	1,156,275	2,515,911	1,185,577	3,765,246
Arab Fund loan 3	KWD	15,662	8,518	15,393	23,765
		27,985,445	136,908,973	28,787,182	158,005,696

Japanese loan 1

On 22 August 2000, the Company was re-granted a loan from the Government of the Hashemite Kingdom of Jordan represented by the Ministry of Planning and International Cooperation for an amount of JPY 4,745,000,000 at an annual interest rate of 3%. The loan is based on the original agreement between the Government and the Overseas Economic Cooperation Fund (Japan) dated 30 August 1994. The loan is repayable in 41 equal semiannual installments of JPY 110,674,000, the first of which fell due on 20 August 2004 and the last of which will fall due on 20 August 2024.

Japanese loan 2

On 22 August 2000, the Company was re-granted a loan from the Government of the Hashemite Kingdom of Jordan represented by the Ministry of Planning and International Cooperation for an amount of JPY 10,813,000,000 at an annual interest rate of 2.7%. The loan is based on the original agreement between the Government and the Overseas Economic Cooperation Fund (Japan) dated 17 April 1996. The loan is repayable in 41 equal semiannual installments of JPY 262,663,000, the first of which fell due on 20 April 2006 and the last of which will fall due on 20 April 2026.

Arab Fund loan 1

On 23 October 2000, the Company was re-granted a loan from the Government of the Hashemite Kingdom of Jordan represented by the Ministry of Planning and International Cooperation for an amount of KWD 10,000,000 at an annual interest rate of 4.5%. The loan is based on the original agreement between the Government and the Arab Fund for Economic and Social Development dated 15 June 1995. The loan is repayable in 35 equal semiannual installments of KWD 285,715 except for the last installment, which amounts to KWD 285,690. The first installment fell due on 1 April 2001 and the last installment will fall due on 1 April 2018.

Arab Fund loan 2

On 23 October 2000, the Company was re-granted a loan from the Government of the Hashemite Kingdom of Jordan represented by the Ministry of Planning and International Cooperation for an amount of KWD 26,000,000 at an annual interest rate of 4.5%. The loan is based on the original agreement between the Government and the Arab Fund for Economic and Social Development dated 3 June 1996. The loan is repayable in 35 equal semiannual installments of KWD 740,000 except for the last installment, which amounts to KWD 840,000. The first installment fell due on 1 November 2001 and the last installment will fall due on 1 November 2018.

Syndicated loan

On 1 March 2004, the Company was granted a syndicated loan managed by Cairo Amman Bank for an amount of JD 100,000,000 at an annual interest rate of 3.9% for the first 3 years, and 1.7% above the most recent 3 months certificates of deposit rate as announced by the Central Bank of Jordan for the subsequent years. The loan is repayable in 32 equal quarterly installments of JD 3,125,000. The first fell due on 1 March 2006 and the last will fall due on 1 December 2013.

Standard Chartered Bank loan

On 19 January 2009, the Company was granted a revolving loan from the Standard Chartered Bank for an amount of JD 6,500,000 at an interest rate presently 200 basis points over 6-month Call Deposits subject to variation. Installments will fall due after 180 days from draw with the option of withdrawing the amount after payment. The Company signed an amendment whereby the interest rate was change to 7.25% and the loan will be repayable in 12 equal monthly installments.

Italian Soft loan

On 13 September 2005, the Company was re-granted a loan from the Government of the Hashemite Kingdom of Jordan represented by the Ministry of Planning and International Cooperation for an amount of Euro 2,864,020 at an annual interest rate of 1 %. The loan is based on the original agreement between the Government and the Istituto Centrale Per Il Credito A Medio Termine - Mediocredito Centrale dated 12 December 1993. The loan is repayable in 36 equal semiannual installments of Euro 79,556 except for the last installment, which amounts to Euro 79,555. The first installment fell due on 8 September 2006 and the last installment will fall due on 8 March 2024.

French Protocol loan

On 28 November 2006, the Company was re-granted a loan from the Government of the Hashemite Kingdom of Jordan represented by the Ministry of Planning and International Cooperation for an amount of Euro 12,581,618 at an annual interest rate of 1%. The loan is based on the original agreement between the Government and the Financial Protocol between the Government of the Hashemite Kingdom of Jordan and the Government of The French Republic dated 13 January 1994.

The loan is repayable in 20 equal semiannual installments as follows:

Date of Last Installment	Date of First Installment	Euro	Euro
		Installment	Withdrawal Amount
30 June 2014	31 December 2004	62,908	1,258,162
30 September 2014	31 March 2005	235,762	4,715,248
31 December 2014	30 June 2005	234,962	4,699,241
31 March 2015	30 September 2005	1,086	21,724
31 March 2016	30 September 2006	94,362	1,887,243

Arab Fund loan 3

On 5 June 2007, the Company was re-granted a loan from the Government of the Hashemite Kingdom of Jordan represented by the Ministry of Planning and International Cooperation for an amount of KWD 107,250 at an annual interest rate of 4.5%. The loan is based on the original agreement between the Government and the Arab Fund for Economic and Social Development dated 8 January 1990. The loan is repayable in 35 equal semiannual installments of KWD 3,056 except for the last installment, which amounts to KWD 3,324. The first installment fell due on 1 April 1996 and the last installment will fall due on 1 April 2013. Prior to privatization, as an alternative to settling the loan installments in cash, the re-granting agreement stipulates that an amount equal to, at least, total loan installments and interest due should be used to increase the equity of the Company through treasury rights. The Board of Directors decided on 17 March 2010 to change the method of repayment of loan installments after the privatization to be settled directly to the Ministry of Finance.

Except for Standard Chartered bank loans, which are guaranteed by the Company, all loans are guaranteed by the Government of the Hashemite Kingdom of Jordan.

Derivative financial instruments

The Company's loans with Overseas Economic Cooperation Fund (Japan) are in JPY. To mitigate its exposure to fluctuations in currency rates, during the year, the Company entered into two forward contracts with Standard Chartered Bank that effectively fix the currency rate for four installments for each loan.

For the purpose of hedge accounting, the forward contracts are classified as cash flow hedges.

The cash flow hedges were assessed to be highly effective, but the Company decided not to record any related unrealized gain or loss for this year as the amount was immaterial.

The aggregate amounts of annual principal maturities of long-term loans are as follows:

Year	JD
2013	25,894,967
2014	13,328,642
2015	12,404,618
2016	12,316,899
2017	12,230,176
2018	11,754,310
2019	6,974,412
2020	6,974,412
2021	6,974,412
2022	6,974,412
2023	6,974,412
2024	6,901,298
2025	4,804,002
2026	2,402,001
	136,908,973

(13) End-Of-Service Indemnity Provision

	2011	2010
	JD	JD
Balance at 1 January	5,872,824	8,261,074
Provision during the year	1,616,770	941,493
Paid during the year	(356,746)	(3,329,743)
Actuarial gain	(1,779,645)	-
Balance at 31 December	5,353,203	5,872,824

The principal actuarial assumptions used:	2011	2010
Discount rate at 31 December	6.50%	5.749%
Expected rate of increase of employee remuneration	4.50%	4%
Present value of end of service provision	5,353,203	5,872,824

These benefits are unfunded.

(14) Decommissioning Provision

The decommissioning provision of JD 2,054,000 at 31 December 2011 primarily represent the net present value of the estimated expenditure discounted at a rate of 4.5% (2010: 4.25%) expected to be incurred in respect of the decommissioning of the Aqaba Thermal Station generating units 1 to 5. Expenditure is expected to be incurred between the financial years 2020 and 2031.

The movement on the decommissioning provision during the year was as follows:

	2011	2010
	JD	JD
Balance at 1 January	2,038,000	1,811,000
Effect of net changes in discount rate and reassessment	(70,000)	141,000
Discount realized during the year	86,000	86,000
Balance at 31 December	2,054,000	2,038,000

(15) Other Current Liabilities

	2011	2010
	JD	JD
Accrued interest	1,095,637	1,180,210
Income tax provision	672,845	652,799
Employees legal cases provision	58,350	218,928
Accrued expenses	1,007,656	78,678
Employees' vacations provision	473,386	416,007
Employees payables	116,041	148,728
Contractors payable	41,557	305,377
Customs Department payable	-	452,000
Loan instalment due	274,237	283,879
Jordanian universities fees	-	73,894
Board of directors remuneration	35,000	33,571
Others	1,740,185	1,245,912
	5,514,894	5,089,983

The movements on the provisions during 2011 and 2010 were as follows:

2011	Income tax provision	Employees legal cases provision	Employees' vacations provision
	JD	JD	JD
Balance at 1 January	652,799	218,928	416,007
Provided for during the year	424,280	-	89,747
Transferred to deferred tax assets	966	-	-
Recovery of provision	-	(160,578)	-
Paid during the year	(405,200)	-	(32,368)
Balance at 31 December	672,845	58,350	473,386

2010	Income tax provision	Employees legal cases provision	Employees' vacations provision
	JD	JD	JD
Balance at 1 January	25,715	318,174	475,887
Provided for during the year	763,629	-	89,187
Transferred to deferred tax assets	632	-	-
Recovery of provision	-	(99,246)	-
Paid during the year	(137,177)	-	(149,067)
Balance at 31 December	652,799	218,928	416,007

(16) Employees Termination Benefits Provision

On May 10, 2010, the Company signed an agreement with the Union of Electricity Workers, whereby the Company agreed to offer its employees a retirement package for voluntary retirement. The Company's Management Committee approved two different voluntary packages one that was offered to employees that qualify for early retirement under social security and one that was offered to all other employees. The Board of Directors approved the Management Committee's decision in July 2010, accordingly a provision in the amount of JD 4,377,761 was provided to cover the expense expected to arise due to the above and was included within the administrative expenses in the statement of comprehensive income for the year ended at 31 December 2010. This was based on an expectation of the number of people elected to be approved for such voluntary package. The following represents the movements on the provision during 2011:

	2011	2010
	JD	JD
Opening balance	325,011	-
Provision for during the year	-	4,377,761
Paid during the year	(325,011)	(4,052,750)
	-	325,011

(17) Accounts Payable

	2011	2010
	JD	JD
Jordan Petroleum Refinery Company (JPRC)	453,101,391	153,766,477
National Petroleum Company	2,207,757	2,338,164
	455,309,148	156,104,641

(18) Due To Banks

This item represents utilized credit facilities granted from different banks as follows:

Credit facilities from the Arab Jordan Investment Bank with a ceiling of JD 14,000,000 and interest rate of 6.90%, facilities from Cairo Amman Bank with a ceiling of JD 16,000,000 and interest rate of 6.90%, facilities from Invest Bank with a ceiling of JD 10,500,000 with an interest rate of 6.90%, and facilities from Jordan Bank with a ceiling of JD 10,000,000 with an interest rate of 6.90%.

(19) Power Generation Revenues

This item represents revenues earned from the power generation invoices in accordance with the power purchase agreements. According to the agreements, NEPCO repays the value of the full electric capacity available at the power stations according to the pricing formula that has been pre-determined in the power purchase agreements. Moreover, NEPCO bears the cost of fuel used in the generation of power according to the pricing formula stipulated in those agreements.

Power generation revenues consist of the following:

	2011	2010
	JD	JD
Stations capacity revenue	86,537,390	88,520,715
Power revenue	7,893,852	7,082,613
Fuel cost according to the pricing formula	814,506,650	344,681,066
Others	(630,705)	1,184,524
Less: Additional costs (Imported energy)	(2,778,671)	(2,597,717)
	905,528,516	438,871,201

(20) Stations Operating Costs

	2011	2010
	JD	JD
Cost of fuel	814,506,650	344,681,066
Other costs	8,622,329	8,402,579
	823,128,979	353,083,645

(21) Administrative Expenses

	2011	2010
	JD	JD
Salaries and wages	2,620,531	2,538,784
Employees benefits	2,947,821	3,310,679
Employees' accrued vacation costs	89,747	89,187
Insurance	3,093,550	3,194,610
Office supplies and expenses	1,872,664	2,010,030
Employees termination benefits provision (note 16)	-	4,377,761
Donations	64,458	85,975
Workshops expenses	-	523,272
Employees housing expenses, net	277,311	294,617
Consultancy fees	945,985	637,496
Other	24,254	185,351
	11,936,321	17,247,762

(22) Maintenance Expense

	2011	2010
	JD	JD
Salaries & wages	3,573,170	2,997,783
Maintenance materials & expert's wages	6,506,476	7,289,165
	10,079,646	10,286,948

(23) Other Revenues, Net

	2011	2010
	JD	JD
Handling charge	98,768	1,653,565
CDM project revenue	112,279	503,285
Revenue from late settlement of energy purchases	-	966,462
Tenders and purchase orders fines	2,109	44,112
Sale of distilled water	73,569	47,806
Sale of scrap items	39,948	15,399
Customs expense	-	(452,000)
Damage compensation- Rihab	1,033,358	1,000,510
Interest income	1,941	7,227
Gain on disposal of property, plant and equipment	1,261,465	1,161,878
Others, net	488,888	179,824
	3,112,325	5,128,068

(24) Earnings Per Share

	2011	2010
Profit for the year (JD)	8,056,433	4,926,151
Weighted average number of shares (Share)	30,000,000	30,000,000
Basic earnings per share	0.269	0.164

No figure for diluted earning per share has been calculated as there are no potential dilutive outstanding ordinary shares.

(25) Other Provisions and fees

	2011	2010
	JD	JD
Jordanian universities fees	-	73,894
Board of directors remuneration	35,000	33,571
	35,000	107,465

(26) Realized and unrealized loss from foreign currency exchange

	2011	2010
	JD	JD
Unrealized loss	(4,803,046)	(11,221,072)
Realized loss	(335,918)	(194,484)
	(5,138,964)	(11,415,556)

(27) Related Party Transactions

Related parties represent associated companies, major shareholders, directors and key management personnel of the Company, and entities controlled, jointly controlled or significantly influenced by such parties.

Pricing policies and terms of the transactions with related parties are approved by the Company's management.

The following is the total amount of transactions that have been entered into with related parties:

	2011	2010
	JD	JD
Power sales to the National Electric Power Company (Government of Jordan)	905,522,715	438,866,011
Purchases of gas from the National Petroleum Company (Government of Jordan)	9,062,897	9,231,059
Insurance policy from First Insurance *	-	3,195,582

* Subsidiary of Jordan Dubai Capital Company (major shareholder of Enara Energy Investment Company). During 2011, Jordan Dubai Capital Company sold its share in Enara Energy Investment Company.

Balances due from/to related parties are disclosed in notes (10) and (17) to the financial statements as follows:

	2011	2010
	JD	JD
Amounts due from related parties		
National Electric Power Company (Government of Jordan)	487,344,640	176,164,101

Amounts due from related parties	2011	2010
	JD	JD
National Petroleum Company (Government of Jordan)	2,207,757	2,338,164

Compensation of key management personnel	2011	2010
	JD	JD
Salaries	283,559	639,645
Benefits (traveling)	8,890	33,269
	292,449	672,914

(28) Segment Information

The following tables present the income statement information for Aqaba and other locations for the years ended 31 December 2011 and 2010. The information is presented to facilitate the income tax review as the Company is subject to different tax rates on Aqaba's operation.

	2011		
	Aqaba	Other locations	Total
	JD	JD	JD
Power generation revenues	494,004,975	411,523,541	905,528,516
Stations operating costs	(456,225,626)	(366,903,353)	(823,128,979)
Depreciation of property, plant and equipment	(15,052,374)	(13,769,776)	(28,822,150)
Administrative expenses	(5,258,982)	(6,677,339)	(11,936,321)
Maintenance costs	(3,402,543)	(6,677,103)	(10,079,646)
Depreciation of non-moving inventories	(716,107)	(732,791)	(1,448,898)
Provision for end-of-service indemnity	(687,271)	(929,499)	(1,616,770)
Total operating costs	(481,342,903)	(395,689,861)	(877,032,764)
Operating profit	12,662,072	15,833,680	28,495,752
Realized and unrealized (loss) gain from foreign currency exchange	(5,182,492)	43,528	(5,138,964)
Share of profit of an associate	-	60,780	60,780
Provision for doubtful debts	(3,898,879)	(3,394,264)	(7,293,143)
Provisions and others fees	(18,710)	(16,290)	(35,000)
Other revenues, net	1,846,759	1,265,566	3,112,325
Finance costs	(6,717,762)	(1,858,433)	(8,576,195)
Profit (Loss) before income tax	(1,309,012)	11,934,567	10,625,555
Income tax expense	(264,216)	(2,304,906)	(2,569,122)
Profit (Loss) for the year	(1,573,228)	9,629,661	8,056,433

	2010		
	Aqaba	Other locations	Total
	JD	JD	JD
Power generation revenues	257,174,699	181,696,502	438,871,201
Stations operating costs	(217,805,617)	(135,278,028)	(353,083,645)
Depreciation of property, plant and equipment	(15,125,904)	(15,332,650)	(30,458,554)
Administrative expenses	(8,036,926)	(9,210,836)	(17,247,762)
Maintenance costs	(2,623,447)	(7,663,501)	(10,286,948)
Depreciation of non-moving inventories	(716,462)	(830,628)	(1,547,090)
Provision for end-of-service indemnity	(301,983)	(639,510)	(941,493)
Total operating costs	(244,610,339)	(168,955,153)	(413,565,492)
Operating profit	12,564,360	12,741,349	25,305,709
Realized and unrealized (loss) gain from foreign currency exchange	(11,937,500)	521,944	(11,415,556)
Share of loss of an associate	-	(54,060)	(54,060)
Provision for doubtful debts	(1,517,322)	(1,322,229)	(2,839,551)
Provisions and others fees	(57,424)	(50,041)	(107,465)
Other revenues, net	3,850,840	1,277,228	5,128,068
Finance costs	(6,861,702)	(1,873,508)	(8,735,210)
Profit (Loss) before income tax	(3,958,748)	11,240,683	7,281,935
Income tax expense	(338,901)	(2,016,883)	(2,355,784)
Profit (Loss) for the year	(4,297,649)	9,223,800	4,926,151

(29) Commitments And Contingencies

Letters of credit and collection policies

At 31 December 2011 the Company had outstanding letters of credit and collection policies amounting to JD 2,264,738 (2010: JD 3,173,196).

Guarantees

At 31 December 2011 the Company had outstanding letters of guarantee amounting to JD 2,136,500 (2010: JD 6,800).

Capital commitments

The Company entered into commitments in the ordinary course of business for major capital expenditures. Outstanding capital expenditures were JD 76,460 as at 31 December 2011.

Legal claims

The Company is a defendant in a number of lawsuits in the ordinary course of business amounting to JD 116,335 (2010: JD 122,937). The Company has been advised by its legal counsel that it is possible, but not probable, the action will succeed and accordingly no provision for any liability has been made other than what has already been made in the financial statements.

Dispute with JPRC

Jordan Petroleum Refinery Company, the Company's fuel supplier, is claiming an amount of JD 568,000 as a penalty for a shipment of heavy fuel that was cancelled during 2008. The Company is disputing the claim with JPRC. The outcome of this dispute is uncertain. The Company and its legal counsel believe that JPRC has no right to claim this amount.

(30) Risk Management

Interest rate risk

The Company is exposed to interest rate risk on its interest-bearing assets and liabilities such as bank deposits, bank overdrafts and term loans.

The Company's policy is to manage its interest cost using a mix of fixed and variable rate debts.

The following table demonstrates the sensitivity of the statement of comprehensive income to reasonably possible changes in interest rates as at 31 December 2011, with all other variables held constant.

The sensitivity of the statement of income is the effect of the assumed changes in interest rates on the Company's profit for one year, based on the floating rate financial assets and financial liabilities held at 31 December 2011.

2011	Increase (Decrease) in basis points	Effect on profit before tax
	JD	JD
Jordanian Dinar	100	(250,000)
Jordanian Dinar	(50)	125,000

2010	Increase (Decrease) in basis points	Effect on loss before tax
	JD	JD
Jordanian Dinar	100	(375,000)
Jordanian Dinar	(50)	187,500

Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss.

The Company has entered into a power purchase agreement with the Government of the Hashemite Kingdom of Jordan represented by the National Electric Power Company (NEPCO).

The amount due from NEPCO forms 100% of outstanding accounts receivable at 31 December 2011 and 2010.

The Company deals only with reputable local banks.

Liquidity risk

The Company limits its liquidity risk by ensuring bank facilities are available.

The table below summarises the maturities of the Company's undiscounted financial liabilities at 31 December 2011, based on contractual payment dates and current market interest rates:

Year ended 31 December 2011	Less than 3 months	3 to 12 months	1 to 5 years	> 5 years	Total
	JD	JD	JD	JD	JD
Accounts payable	455,309,148	-	-	-	455,309,148
Due to banks	305,710	40,545,669	-	-	40,851,379
Term loans	6,512,252	26,809,749	77,113,402	81,907,816	192,343,219
Total	462,127,110	67,355,418	77,113,402	81,907,816	688,503,746

Year ended 31 December 2010	Less than 3 months	3 to 12 months	1 to 5 years	> 5 years	Total
	JD	JD	JD	JD	JD
Accounts payable	156,104,641	-	-	-	156,104,641
Due to banks	1,042,326	25,348,865	-	-	26,391,191
Term loans	7,008,285	16,368,975	103,075,761	92,784,455	219,237,476
Total	164,155,252	41,717,840	103,075,761	92,784,455	401,733,308

Currency risk

The Company's transactions in U.S. Dollar have negligible currency risk since the Jordanian Dinar is fixed against the U.S. Dollar. (USD 1.41 for each one JD)

The table below indicates the Company's foreign currency exposure at 31 December, as a result of its monetary Jordanian Dinar, with all other variables held constant, on the income statement

2011	Increase / decrease in the rate to the JD	Effect on profit before tax
	%	JD
Euro	+10	(550,003)
Japanese Yen	+10	(8,231,603)
Kuwaiti Dinar	+10	(3,633,866)
Euro	-10	550,003
Japanese Yen	-10	8,231,603
Kuwaiti Dinar	-10	3,633,866

2010	Increase / decrease in the rate to the JD	Effect on profit before tax
	%	JD
Euro	+10	(697,492)
Japanese Yen	+10	(9,817,249)
Kuwaiti Dinar	+10	(4,089,547)
Euro	-10	697,492
Japanese Yen	-10	9,817,249
Kuwaiti Dinar	-10	4,089,547

(31) Fair Value Of Financial Instruments

Financial instruments comprise financial assets and financial liabilities.

Financial assets consist of cash and bank balances, accounts receivable, employees housing fund loan and some other current assets. Financial liabilities consist of bank overdrafts, term loans, accounts payable and some other credit balances.

The fair values of financial instruments are not materially different from their carrying values.

(32) Capital Management

The primary objective of the Company's capital is to ensure that it maintains healthy capital ratios in order to support its business and maximize shareholder value.

The Company manages its capital structure and makes adjustments to it in light of changes in business conditions. No changes were made in the objectives, policies or processes during the year ended 31 December 2011 and 31 December 2010. Capital comprises paid in capital, reserves and retained earnings and is measured at JD 124,807,100 as at 31 December 2011 (2010: JD 139,152,488)

(33) Standards issued but not yet effective

Standards issued but not yet effective up to the date of issuance of the Company's financial statements are listed below. This listing of standards and interpretations issued are those that the Company reasonably expects to have an impact on disclosures, financial position or performance when applied at a future date. The Company intends to adopt these standards when they become effective.

IAS 1 Financial Statement Presentation – Presentation of Items of Other Comprehensive Income

The amendments to IAS 1 change the grouping of items presented in OCI. Items that could be reclassified (or 'recycled') to profit or loss at a future point in time (for example, upon derecognition or settlement) would be presented separately from items that will never be reclassified. The amendment affects presentation only and has no impact on the Company's financial position or performance. The amendment becomes effective for annual periods beginning on or after 1 July 2012.

IAS 12 Income Taxes – Recovery of Underlying Assets

The amendment clarified the determination of deferred tax on investment property measured at fair value. The amendment introduces a rebuttable presumption that deferred tax on investment property measured using the fair value model in IAS 40 should be determined on the basis that its carrying amount will be recovered through sale. Furthermore, it introduces the requirement that deferred tax on non-depreciable assets that are measured using the revaluation model in IAS 16 always be measured on a sale basis of the asset. The amendment becomes effective for annual periods beginning on or after 1 January 2012.

IAS 19 Employee Benefits (Amendment)

The IASB has issued numerous amendments to IAS 19. These range from fundamental changes such as removing the corridor mechanism and the concept of expected returns on plan assets to simple clarifications and re-wording. The Company does not expect any impact on the Company's financial position or performance. The amendment becomes effective for annual periods beginning on or after 1 January 2013.

IAS 28 Investments in Associates and Joint Ventures (as revised in 2011)

As a consequence of the new IFRS 11 and IFRS 12, IAS 28 has been renamed IAS 28 Investments in Associates and Joint Ventures, and describes the application of the equity method to investments in joint ventures in addition to associates. The amendment becomes effective for annual periods beginning on or after 1 January 2013.

IFRS 7 Financial Instruments: Disclosures — Enhanced Derecognition Disclosure Requirements

The amendment requires additional disclosure about financial assets that have been transferred but not derecognised to enable the user of the Company's financial statements to understand the relationship with those assets that have not been derecognised and their associated liabilities. In addition, the amendment requires disclosures about continuing involvement in derecognised assets to enable the user to evaluate the nature of, and risks associated with, the entity's continuing involvement in those derecognised assets. The amendment becomes effective for annual periods beginning on or after 1 July 2011. The amendment affects disclosure only and has no impact on the Company's financial position or performance.

Central Electricity Generating Co.
(CEGCO)



شركة توليد الكهرباء المركزية م.ع.

Ref. : _____

Date : 19/3/2012

الرقم : _____

التاريخ : ٢٠١٢/٣/١٩

٢١. ج. الإقرارات المطلوبة

١. يقر مجلس إدارة الشركة بعدم وجود أي أمور جوهرية قد تؤثر على استمرارية الشركة خلال السنة المالية التالية.
٢. يقر مجلس الإدارة بمسؤوليته عن إعداد البيانات المالية وتوفير نظام رقابة فعال في الشركة.

Acknowledgment

1. The company's Board of Directors acknowledges that there were no material matters that may affect the continuity of the company during the next financial year.
2. Board of Directors acknowledges its responsibility for the preparation of financial statements and the availability of an effective monitoring system in the company.

رئيس مجلس الإدارة

محمد بن عبدالله بن راشد البرقيان

عضو

دينا عبدالله أحمد الدباس

دينا عبدالله أحمد الدباس

Member

Thomas Leroy Langford

Vice Chairman

Joseph Francis Gomez

عضو

زيدون أبو كحيل

عضو

ماتك عطا الله الكباريتي

عضو

سعيد أبو بكر

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هاتف : ٥٣٤٠٠٠٨ - ٦ - ٩٦٢ مع فخر آلي
فاكس : ٥٣٤٠٨٠٠ - ٦ - ٩٦٢
البريد الإلكتروني : cegco@cegco.com.jo

Central Electricity Generating Co.
(CEGCO)



شركة توليد الكهرباء المركزية م.ع.

Ref. : _____

الرقم : _____

Date : 19/3/2012

التاريخ : _____

3. Declaration of the Chairman, Chief Executive Officer and Executive Manager / Finance Affairs

Declaration

Attention: M/s Company's Shareholders

We the undersigned hereby certify and declare the authenticity and accuracy of the information and financial statements contained in this Annual Report.

Executive Manager for Finance Affairs
Zakieh Abdel AlGhani Suliman Jaradneh

Chief Executive Officer
Eng. Abdel Fattah Abdel Hamid Al-Nsour

Chairman
Mohammad Abdullah Rashed Abunayyan

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هاتف : ٩٦٢-٦-٥٣٤٠٠٠٨ مع فطر آلي
فاكس : ٩٦٢-٦-٥٣٤٠٨٠٠
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